

Solutions to your Pursuits





Equipment Leasing

Offers financial services for a full range of assets, including ICT, office, manufacturing, and commercial equipment, as well as construction machinery.

Together with prime partners, including the NTT Group, the NX Group, and the Fujitsu Group, we drive co-creation businesses by leveraging one another's strengths in IT, digital, energy, and other growth areas.







NX·TC Lease & Finance Co.,Ltd.



Automobility

Delivers a wide variety of quality auto leasing and car rental services based on corporate and individual customers' intended use.

We provide high-quality services to meet the needs of our customers through Nippon Car Solutions, Nippon Rent-A-Car Service, and Orico Auto Leasing. Together with diverse business partners, we also focus on providing next-generation mobility services and creating new businesses.









Specialty Financing

Provides financial services that draw on its highly specialized expertise in areas such as shipping, aviation, real estate, principal investments, and structured finance.

We develop a diverse range of businesses based on our expertise in each product area. Our key initiatives encompass creating aircraft value chains centered on Aviation Capital Group and expanding business opportunities in the real estate field by utilizing the platform of TC Kobelco Real Estate.



TC KOBELCO RealEstate



International Business

Offers highly specialized financial services tailored to the unique needs of each country by driving the partnership strategy with prime companies and financial institutions in Japan and overseas.

Leveraging our network across more than 30 countries and regions, we provide financial services. The Tokyo Century Group, including leading U.S.based IT equipment leasing company CSI Leasing, develops IT and transportation businesses.







Environmental Infrastructure

Develops renewable energy businesses and delivers services that contribute to the realization of a decarbonized society. Its key services include efficient operations management and profitability improvement for power generation projects.

Drawing on the knowledge and expertise gained through power generation businesses, including solar power projects by Kyocera TCL Solar, we aim to further enhance the value chain of environmental businesses.





21.0%

Equipment Leasing

¥6.1 trillion

(As of March 31, 2025)

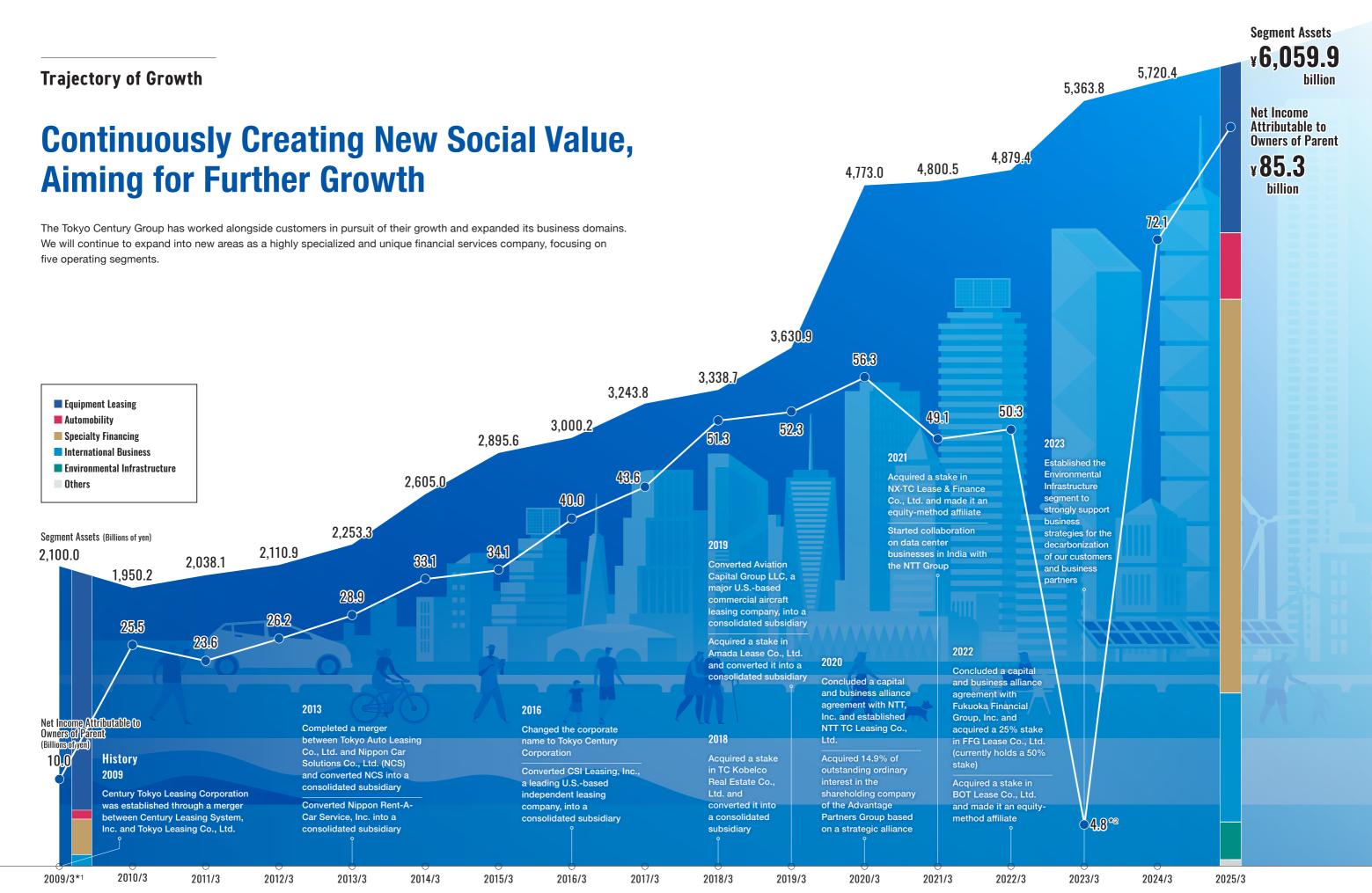
Automobility 8.3%

Specialty Financing

International Business 16.1%

Environmental Infrastructure

Tokyo Century Corporation 05



^{*1} Data for fiscal 2008, the year immediately prior to the merger, is a simple aggregation of data for the former Century Leasing System, Inc. and the former Tokyo Leasing Co., Ltd. *2 Recorded extraordinary losses on aircraft associated with Russian airlines of ¥58.0 billion.

Tokyo Century Corporation CORPORATE PROFILE 07

Topics

Our Goal: Creating an Environmentally Sound, Sustainable Economy and Society

The Tokyo Century Group's founding business of leasing is highly compatible with circular business models. This concept is fundamental to our business even now that we have expanded our business domains. We will actively address increasingly complex social issues for the next generation, who will bear the future.



Supporting the Digital World through Data Center Operations

Since our initial collaboration in India, we have been developing our data center business with the NTT Group. In February 2024, we began participating in a large-scale data center project with three data centers and a total planned capacity of 104 MW in Chicago, U.S. This area experiences high demand from IT giants and other hyperscalers with extensive data processing



Driving the Shift toward Electric Vehicles to Realize a Decarbonized Society

In line with the Japanese government's policy that all new passenger cars sold in the country are to be electric vehicles (EV, HEV, etc.) by 2035, the Tokyo Century Group has been working to expand the use of EVs in cooperation with its partner companies. To realize a decarbonized society centered on EVs, the Group has been implementing various initiatives, including the introduction of EVs, the development of charging infrastructure, the reuse and recycling of in-vehicle batteries.



Life-Cycle Management of IT Equipment

Increased awareness of information security and environmental compliance has led to a growing demand for the proper disposal of IT equipment. EPC Japan, our Group company, provides global standard and high-quality ITAD services.* It handles more than 360,000 personal computers and servers annually in Japan.

*IT asset disposition ("ITAD") is the process of disposing of IT equipment through and regulations.



Support for Building Hydrogen Supply Chains toward a Carbon-Neutral Society

We have made LP investments in the Japan Hydrogen Fund, Japan's first hydrogen-focused fund operated by Advantage Partners with which we have a strategic capital and business alliance. Through the investments, we contribute to building hydrogen supply chains in Japan and overseas. Our aim is to provide diverse financial services for hydrogen-related businesses and realize a carbon-neutral society.



Co-Creation with Partners for Further Adoption of Renewable Energy

Through A&Tm, a joint venture company established with partner companies, we provide one-stop services from business operations to facility management for solar power generation. We help maximize power generation performance by achieving the long-term stable operation of power generation facilities and improving management and operations based on data analysis.

Tokyo Century's **Materiality**

Contribution to decarbonized society





Creation of new businesses





Contribution to social SDGs





Sustainable resource use





Enhancement of work environn





value by creating new financial service



mutual growth with











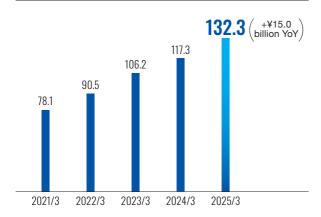




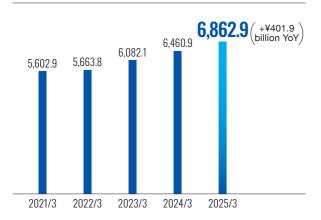
Performance Highlights

Financial Information

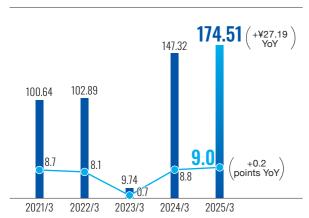
Ordinary Income (Billions of yen)



Total Assets (Billions of yen)

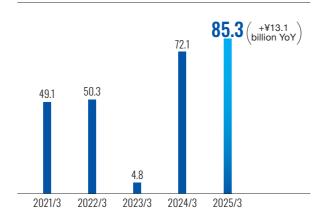


■ Net Income per Share*2 (Yen) ● ROE (%)

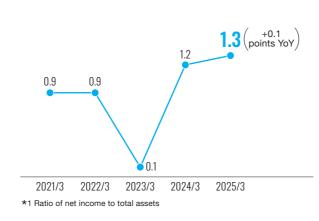


*2 Conducted a 4-for-1 stock split of common stock effective January 1, 2024. Per-share data are figures after retroactively applying the amendments resulting from the impact of the stock split.

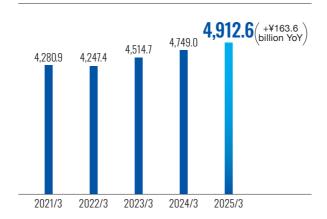
Net Income Attributable to Owners of Parent (Billions of yen)



ROA*1(%)

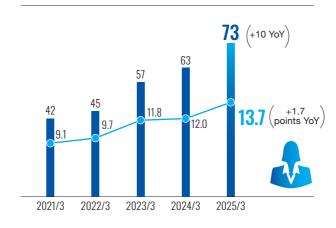


Interest-Bearing Debt (Billions of yen)

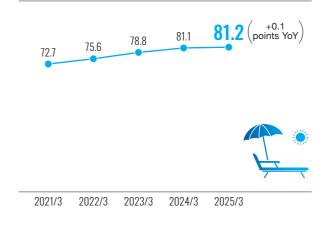


Non-Financial Information

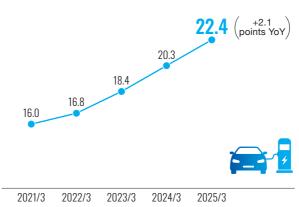
Female Managers (Non-Consolidated)



Annual Paid Leave Utilization Rate (Non-Consolidated) (%)



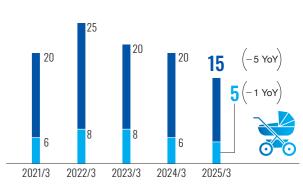
Ratio of Electrified Vehicles (EVs, FCEVs, PHEVs, and HVs) in the Fleet for the Auto Business*4(%)



*4 Data for Nippon Car Solutions Co., Ltd. and Nippon Rent-A-Car Service, Inc.

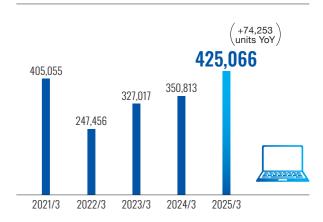
Eligible Employees Who Have Taken Childcare Leave (Non-Consolidated)*3

Male Female

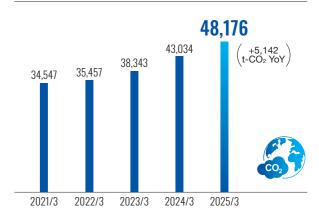


*3 The number of eligible employees who have taken long-term and short-term leave for childcare

Pre-Owned Personal Computers Sold (Units)



Projected Annual GHG Emissions Reductions from the Joint Crediting Mechanism (t-CO₂)



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Major Subsidiaries and Affiliates (As of May 31, 2025)

Japan	Company	Location	Main Business	Voting Rights*1
Consolidated	Nippon Car Solutions Co., Ltd.	Japan	Auto leasing	60%
Subsidiaries	Nippon Rent-A-Car Service, Inc.	Japan	Car rental	89%
	FLCS Co., Ltd.	Japan	IT equipment leasing	80%
	IHI Finance Support Corporation	Japan	General leasing and finance	67%
	ITEC Leasing Co., Ltd.	Japan	General leasing	85%
	S.D.L. Co., Ltd.	Japan	General leasing	100%
	EPC Japan K.K.	Japan	Refurbishment of IT equipment	100%
	TC Tsukishima Energy Solution LLC	Japan	Sale of electricity generated using biogas	90%
	Amada Lease Co., Ltd.	Japan	General leasing	60%
	TC Kobelco Real Estate Co., Ltd.	Japan	Real estate business	70%
	TC Hotels & Resorts Co., Ltd.	Japan	Hotel business and property management	100%
	Kyocera TCL Solar LLC	Japan	Sale of electricity generated using solar power	81%
	Shunan Power Corporation	Japan	Sale of electricity	60%
	A&Tm Corporation	Japan	Maintenance and management of power plant business	51%
	TC Agency Corporation	Japan	Casualty insurance	100%
Equity-Method	NTT TC Leasing Co., Ltd.	Japan	General leasing and finance	50%
Affiliates	ITOCHU TC Construction Machinery Co., Ltd.	Japan	Sale of and rental services for construction and other equipment	50%
	NX • TC Lease & Finance Co., Ltd.	Japan	General leasing and finance	49%
	Orico Business Leasing Co., Ltd.	Japan	General leasing	20%
	Bplats, Inc.	Japan	Subscription-based business	31%
	FFG Lease Co., Ltd.	Japan	General leasing	50%
	IBeeT Corporation	Japan	Subscription services, including decentralized power supplies and related equipment	50%
	Orico Auto Leasing Co., Ltd.	Japan	Auto leasing for individuals	34%
	BOT Lease Co., Ltd.	Japan	General leasing	25%
	Chuo-Nittochi Asset Management Co., Ltd.	Japan	Management and formation of real estate investment funds	30%

Europe	Company	Location	Main Business	Voting Rights*1
Consolidated Subsidiaries	TC Skyward Aviation Ireland Ltd.	Ireland	Aviation leasing and finance	100%
	TC Aviation Capital Ireland Ltd.	Ireland	Aviation leasing and finance	100%
	TC Aviation Capital UK Ltd.	U.K.	Aviation leasing and finance	100%
	Tokyo Leasing (UK) Plc	U.K.	General leasing	100%

Asia	Company	Location	Main Business	Voting Rights*1
Consolidated Subsidiaries	Tokyo Century Factoring China Corporation	China	Factoring services	100%
Subsidiaries	Tokyo Century Leasing (Singapore) Pte. Ltd.	Singapore	General leasing	100%
	Tokyo Century Capital (Malaysia) Sdn. Bhd.	Malaysia	General leasing	100%
	TISCO Tokyo Leasing Co., Ltd.	Thailand	General leasing	49%
	HTC Leasing Co., Ltd.	Thailand	Construction machinery finance	70%
	TC Car Solutions (Thailand) Co., Ltd.	Thailand	Auto financing and services	99%
	BPI Century Tokyo Lease & Finance Corporation	Philippines	General leasing	51%
Equity-Method Affiliates	Dalian Bingshan Group Hua Hui Da Financial Leasing Co., Ltd.	China	General leasing and finance	40%
Ailliates	Suzhou New District Furui Leasing Co., Ltd.	China	General leasing and finance	16%
	President Tokyo Corporation	Taiwan	Automobile leasing and general leasing	49%
	NTT Global Data Centers Holding Asia BOM8 Pte. Ltd.	Singapore	IT services and equipment leasing	75%
	PT. Hexa Finance Indonesia	Indonesia	Construction machinery finance	20%

U.S.A.	Company	Location	Main Business	Voting Rights*1
Consolidated Subsidiaries	TC Skyward Aviation U.S., Inc.	U.S.A.	Aviation leasing and finance	100%
	TC Realty Investments Inc.	U.S.A.	Real estate investment	100%
	CSI Leasing, Inc.	U.S.A.	IT equipment leasing	100%
	Tokyo Century (USA) Inc.	U.S.A.	General leasing	100%
	Aviation Capital Group LLC	U.S.A.	Aviation leasing and finance	100%
	Allegiant Partners Inc.*2	U.S.A.	General leasing and finance	100%
	NTT Global Data Centers CH, LLC	U.S.A.	Data center business	80%
	Fiber Marketing International, Inc.*3	U.S.A.	Sale of small construction equipment	100%
Equity-Method Affiliates	GA Telesis, LLC	U.S.A.	Provision of products, services, and solutions to the commercial aerospace industry	49%
	Gateway Engine Leasing, LLC	U.S.A.	Aircraft engine leasing	20%
	ZAXIS Financial Services Americas, LLC	U.S.A.	Construction machinery finance	35%

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^{*1} Voting right percentages are rounded to the nearest whole number.
*2 Trade name is AP Equipment Financing.
*3 Trade name is FMI Equipment.

Corporate Information (As of April 1, 2025)

Company Name	Tokyo Century Corporation
Head Office	3 Kanda-neribeicho, Chiyoda-ku, Tokyo 101-0022, Japan
Founded	July 1, 1969
Paid-in Capital	¥81,129 million
Company Representatives	Chairman & Co-CEO: Masataka Yukiya President & CEO: Koji Fujiwara
Number of Employees	8,146 (1,070 on a non-consolidated basis) *1
Closing of Accounts	March 31
Main Banks	Mizuho Bank, Ltd.; MUFG Bank, Ltd.; Sumitomo Mitsui Banking Corporation; The Norinchukin Bank; Sumitomo Mitsui Trust Bank, Limited; and Japan Bank for International Cooperation
Independent Auditor	Deloitte Touche Tohmatsu LLC
	Domestic:
	Tokyo, Sapporo, Sendai, Saitama, Yokohama, Nagoya, Kanazawa, Osaka, Hiroshima, and Fukuoka
Networks	Overseas: Tokyo Century operates in more than 30 countries and regions in Asia, North America, Central and South America, Europe, and elsewhere.

^{*1} As of March 31, 2025

Management Personnel (As of June 23, 2025)

Board of Directors

Chairman & Co-CEO, Representative Director	Masataka Yukiya	
President & CEO, Representative Director	Koji Fujiwara	
Director (External Director)	Akio Nakamura Miho Tanaka Hiroshi Ogasawara	Toshio Asano Tsuyoshi Numagami
Director and Senior Managing Executive Officer	Mahoko Hara Takashi Yonetsu	Tatsuya Hirasaki
Director	Masahiro Imai	

Corporate Auditors

Corporate Auditor (External Corporate Auditor)	Masao Fujieda	Maiko Chihara
Executive Officers		
Deputy President, Executive Officer	Yoichiro Nakai	
Senior Managing	Toshio Kitamura	Masato Osugi

Standing Corporate Auditor Katsuya Amamoto Yoshio Nomura

Executive dilicer		
Senior Managing Executive Officer	Toshio Kitamura Hideyuki Kudo	Masato Osugi
Managing Executive Officer	Koichiro Sato Minoru Kuwahara Toshiyuki Otobe Kenji Seto	Yoshihiro Ueda Shintaro Yamazaki Yukihiro Tanaka Shuichi Kato
Executive Officer	Katsusuke Hirako Tatsuo Hayama Seiji Tsuboi Koji Yoshida Teiichiro Kondo	Masatoshi Hiraga Masaaki Teragami Takamasa Ito Makoto Nishino Jun Takagi

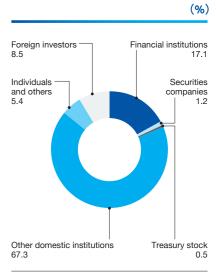
Stock Information (As of March 31, 2025)

Transfer Agent	Mizuho Trust & Banking Co., Ltd.
Stock Listing	Tokyo Stock Exchange, Prime Market
Securities Code	8439
Trading Lot Size	100 shares

Number of Shares of Common Stock Authorized	1,600,000,000
Number of Shares of Common Stock Issued	492,113,280
Number of Shareholders	38,349

Major Shareholders Shareholders	Number of Shares Held (Thousands)	Shareholding Ratio*2 (%)
ITOCHU Corporation	146,859	29.99
Chuo-Nittochi Co., Ltd.	68,643	14.02
NTT, Inc.*3	49,211	10.05
KSO Co., Ltd.	41,344	8.44
The Master Trust Bank of Japan, Ltd. (Trust Account)	23,569	4.81
Mizuho Bank, Ltd.	18,752	3.83
Seiwa Building Co., Ltd.	16,010	3.27
Custody Bank of Japan, Ltd. (Trust Account)	13,535	2.76
Nippon Life Insurance Company	8,469	1.73
Custody Bank of Japan, Ltd., as trustee for Orient Corporation Retirement Benefit Trust Account re-entrusted by Mizuho Trust & Banking Co., Ltd.	7,600	1.55
*2 The shareholding ratio is calculated by excluding treasury stock (2.376	S 800 shares)	

Breakdown of Shareholders



Bond Ratings (As of May 1, 2025)

		Credit Rating Agency	Japan Credit Rating Agency (JCR)	Rating and Investment Information (R&I)	S&P Global Ratings Japan (S&P)
Long-term	Issuer rating	Rating:	AA (Stable)	AA- (Stable)	BBB (Stable)
	Preliminary rating for	Rating:	AA	AA-	
	bonds registered for issuance*	Expected issue amount:	¥400 billion	¥400 billion	
		Issue period:	Two years beginning February 25, 2024	Two years beginning February 25, 2024	
	Euro medium-term note program	Rating:	AA	AA-	
		Maximum outstanding amount:	Equivalent of US\$2 billion	Equivalent of US\$2 billion	
Short-term	Commercial paper	Rating:	J-1+	a-1+	
		Maximum outstanding amount:	¥800 billion	¥800 billion	

^{*} Each bond will be rated by each rating agency upon issuance. (Reference) https://www.tokyocentury.co.jp/en/ir/bond/

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^{*2} The shareholding ratio is calculated by excluding treasury stock (2,376,800 shares).

*3 The company name was changed from Nippon Telegraph and Telephone Corporation to NTT, Inc. on July 1, 2025.

