

Solutions to your Pursuits

Taking On a New Field with the Flexible Concept of "Finance × Services × Business Expertise"

The Tokyo Century Group has taken on various challenges with diverse business partners, utilizing its unique business model that merges its "Finance x Services x Business Expertise" approach. Looking to the future 10 years from now, the Tokyo Century Group is committed to transforming itself to become a corporate group that brings about change by envisioning transformation and pursuing relentless challenges.

Management Philosophy

The Tokyo Century Group will work alongside customers in pursuit of their growth as a highly specialized and unique financial services company and will contribute to the creation of an environmentally sound, sustainable economy and society.



At a Glance

Equipment Leasing

Offering financial services linked to all types of assets, including information and communications equipment, office equipment, manufacturing equipment, construction machinery, and commercial equipment.



Working with prime partners, including the NTT Group, the NX Group, and the Fujitsu Group, to promote co-creation businesses by leveraging one another's strengths in growth areas such as IT, digital, and energy.







Automobility

Delivering quality services for each use case from a broad lineup, from auto leasing for both corporate customers and individuals to car rental services.



Providing high-quality services to meet customer needs through Nippon Car Solutions Co., Ltd., Nippon Rent-A-Car Service, Inc., and Orico Auto Leasing Co., Ltd. Seeking to create new businesses while providing next-generation mobility services with various business partners.







Specialty Financing

Providing financial services that draw on our highly specialized expertise



Developing a diverse range of businesses based on our expertise in each product area, including creating our aircraft value chain centered on Aviation Capital Group LLC and expanding business opportunities in the real estate field using the platform of TC Kobelco Real Estate Co., Ltd.



TC KOBELCO RealEstate

International Business

Offering highly specialized financial services that meet the unique needs of each country by promoting an alliance strategy involving prime companies and financial institutions in Japan and overseas as business partners.



Leveraging our network to provide financial services in more than 30 countries and regions. The entire Group, including CSI Leasing, Inc., a leading U.S.-based IT equipment leasing company, develops IT, mobility, and environmental and energy-related businesses.





Environmental Infrastructure

Delivering a variety of services that contribute to the realization of a decarbonized society, such as efficient business management and profitability improvement services for power generation projects, in addition to renewable energy businesses.



Aiming to further strengthen the value chain of environmental businesses by utilizing the knowledge and expertise developed in power generation businesses, including solar power generation businesses by Kyocera TCL Solar LLC.





Distribution of Segment Assets

¥**5.7** trillion

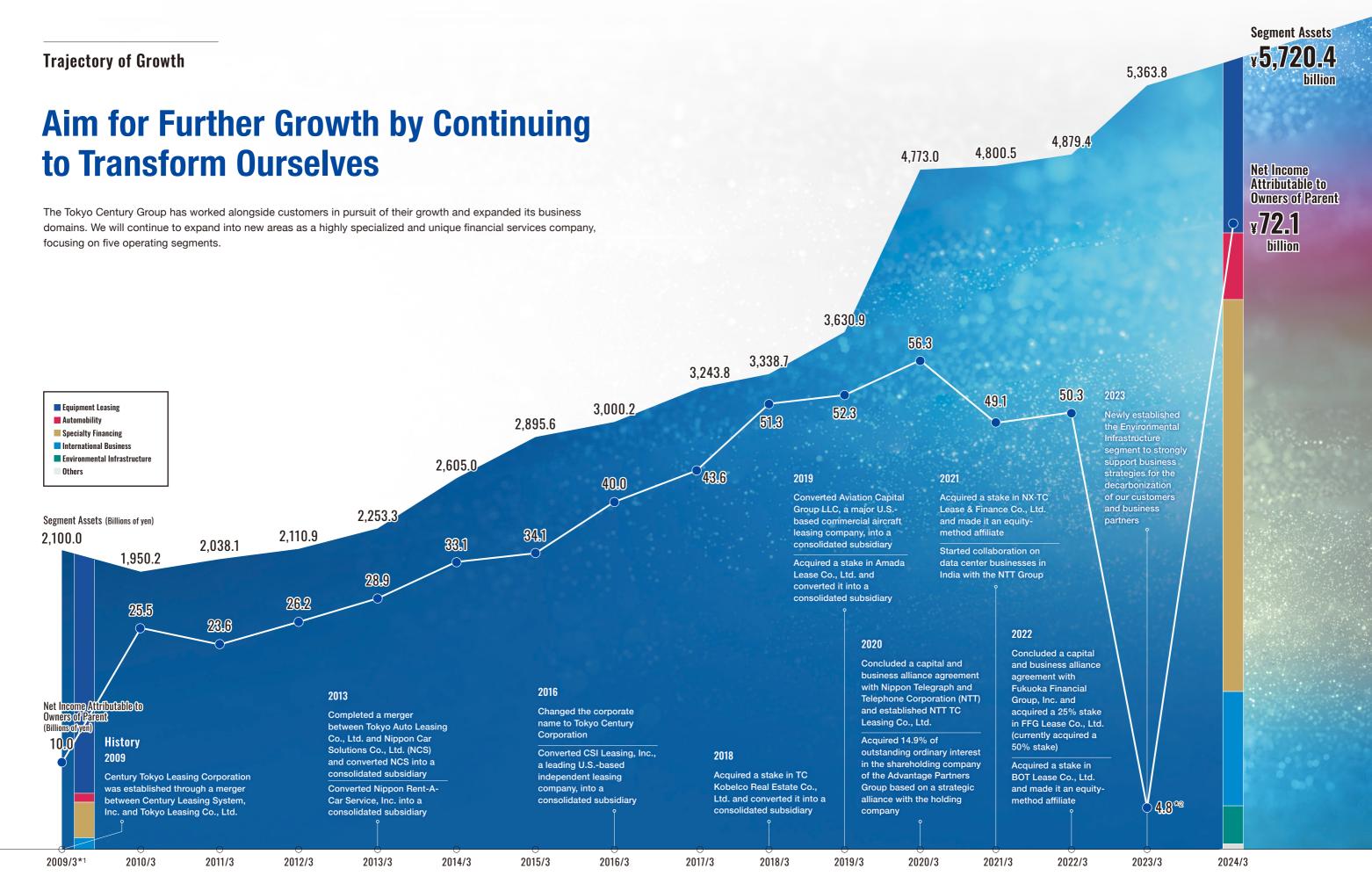
Equipment Leasing 22.3%

8.4%

49.4%

14 4%

Tokyo Century Corporation CORPORATE PROFILE 05



^{*1} Data for fiscal 2008, the year immediately prior to the merger, is a simple aggregation of data for the former Century Leasing System, Inc. and the former Tokyo Leasing Co., Ltd. *2 Recorded extraordinary losses on aircraft associated with Russian airlines of ¥58.0 billion.

Tokyo Century Corporation CORPORATE PROFILE

Topics

It is All about Creating an Environmentally Sound, Sustainable Economy and Society

The Tokyo Century Group's founding business of leasing is highly compatible with a circular business model. This concept is fundamental to our business even now that we have expanded our business domain. We will actively work to resolve increasingly complex social issues for the next generation, who will bear the future.



Support the Digital World through Data Center Operations

Starting with collaboration in India, we advance data center business with the NTT Group. In February 2024, we participated in a large-scale data center project with three data centers and a total planned capacity of 104 MW in Chicago, U.S. This area experiences high demand from IT giants and other hyperscalers with extensive data processing requirements.



Achieve Life-Cycle Management of IT Equipment

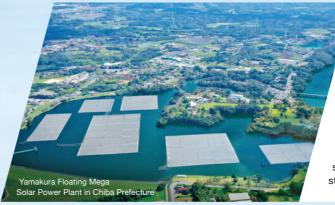
Increased awareness of information security and environmental compliance has led to a growing demand for the proper disposal of IT equipment. Global standard and high-quality ITAD services* are provided by EPC Japan, a Group company. More than 300,000 personal computers and servers are handled annually in Japan.

*IT asset disposition ("ITAD") is the process of disposing of IT equipment through safe and environmentally appropriate methods in accordance with applicable law and regulations.



Realize an EV-Centered Society

Under the government's policy of limiting domestic sales of new passenger cars to electrified vehicles (EVs, HEVs, etc.) by 2035, the Company is promoting collaboration with partner companies to popularize EVs. The Group implements various initiatives aimed at realizing an electrified mobility society focused on EVs, such as the introduction of EVs, expansion of battery chargers, and battery reuse and recycling.



Contribute to a Decarbonized Society by Expanding Renewable Energy Businesses

The Company operates renewable energy businesses through Kyocera TCL Solar LLC, a solar power joint venture with Kyocera Corporation, and operating companies with other partners. We also utilize storage batteries that contribute to the autonomous power supply of renewable energy and power system stabilization, toward realizing a decarbonized society.



Produce Carbon Credits with Added Value of Natural Capital

We established a forestry fund with 10 companies, including Sumitomo Forestry Group, to acquire forest properties centered on natural forests in North America. We aim to produce high-integrity carbon credits by adding not only the value of carbon sequestration and storage but also that of natural capital such as protecting biodiversity and water resources.

Tokyo Century's Materiality (Key Issues)

Contribution to decarbonized society

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13 CLIAM EMBOY

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Creation of new business driven by technical innovation SDGs



SDGs

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11 DUSTANGEES
NO WELL-BETRIC

Contribution to social



9 MOUSTRY INCOMEDIA 12 ES MAIN INFORMACION INCOME INCOME

Sustainable resource use

Enhancement of work environmen leading to strengthening of human resources

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Shared Platform



Improve corporate value by creating new financial services



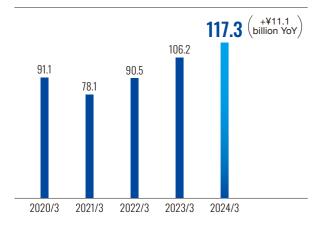
Achieve sustainable mutual growth with stakeholders

Tokyo Century Corporation

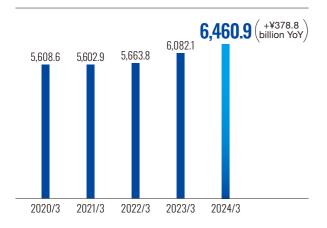
Performance Highlights

Financial Information

Ordinary Income (Billions of yen)



Total Assets (Billions of yen)



■ Net Income per Share*2 (Yen) ■ ROE (%)



*2 Conducted a 4-for-1 stock split of common stock effective January 1, 2024. Per-share data are figures after retroactively applying the amendments resulting from the impact of the stock split.

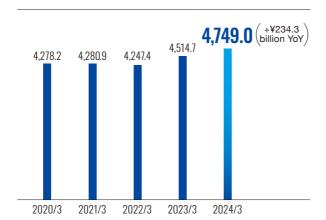
Net Income Attributable to Owners of Parent (Billions of yen)



ROA*1(%)



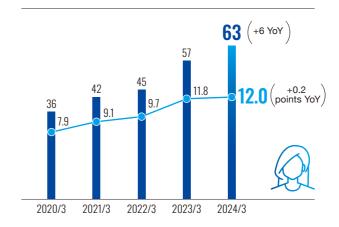
Interest-Bearing Debt (Billions of yen)



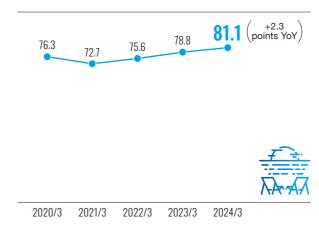
Non-Financial Information

Female Managers (Non-Consolidated)

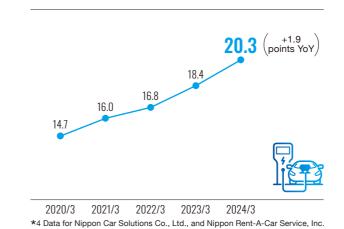




Ratio of Eligible Employees Who Have Taken Paid Annual Leave (Non-Consolidated) (%)

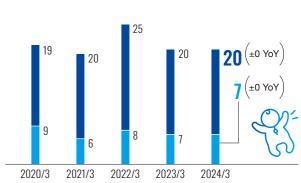


Ratio of Electrified Vehicles (EVs, FCEVs, PHEVs, and HVs) in the Fleet for the Auto Business *4(%)



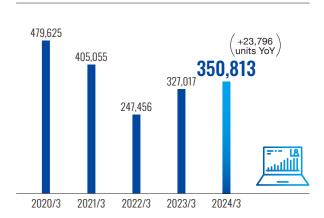
Eligible Employees Who Have Taken Childcare Leave (Non-Consolidated)*3

Male Female

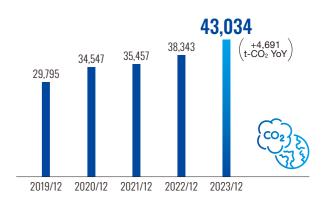


*3 100% of eligible employees have taken childcare leave.

Pre-Owned Personal Computers Sold (Units)



Projected Annual GHG Emissions Reductions from the Joint Crediting Mechanism (t-CO₂)



Tokyo Century Corporation CORPORATE PROFILE

Major Subsidiaries and Affiliates (As of May 31, 2024)

Japan	Company	Location	Main Business	Voting Rights*1
Consolidated	Nippon Car Solutions Co., Ltd.	Japan	Auto leasing	60%
Subsidiaries	Nippon Rent-A-Car Service, Inc.	Japan	Car rental	89%
	FLCS Co., Ltd.	Japan	IT equipment leasing	80%
	IHI Finance Support Corporation	Japan	General leasing and finance	67%
	ITEC Leasing Co., Ltd.	Japan	General leasing	85%
	S.D.L. Co., Ltd.	Japan	General leasing	100%
	EPC Japan K.K.	Japan	Refurbishment of IT equipment	100%
	TC Tsukishima Energy Solution LLC	Japan	Sale of electricity generated using biogas	90%
	Amada Lease Co., Ltd.	Japan	General leasing	60%
	TC Kobelco Real Estate Co., Ltd.	Japan	Real estate business	70%
	TC Property Solutions Corporation	Japan	Property management	100%
	TC Hotels & Resorts Karuizawa Co., Ltd.	Japan	Hotel business	100%
	TC Hotels & Resorts Beppu Co., Ltd.	Japan	Hotel business	100%
	Kyocera TCL Solar LLC	Japan	Sale of electricity generated using solar power	81%
	TCLA Godo Kaisha	Japan	General leasing and installment sales	100%
	Shunan Power Corporation	Japan	Sale of electricity	60%
	A&Tm Corporation	Japan	Maintenance and management of power plant business	51%
	TC Agency Corporation	Japan	Casualty insurance	100%
Equity-Method	NTT TC Leasing Co., Ltd.	Japan	General leasing and finance	50%
Affiliates	ITOCHU TC Construction Machinery Co., Ltd.	Japan	Sale of and rental services for construction and other equipment	50%
	NX • TC Lease & Finance Co., Ltd.	Japan	General leasing and finance	49%
	Orico Business Leasing Co., Ltd.	Japan	General leasing	20%
	Bplats, Inc.	Japan	Subscription-based business	31%
	FFG Lease Co., Ltd.	Japan	General leasing	50%
	IBeeT Corporation	Japan	Subscription services, including decentralized power supplies and related equipment	50%
	Orico Auto Leasing Co., Ltd.	Japan	Auto leasing for individuals	34%
	BOT Lease Co., Ltd.	Japan	General leasing	25%
	Nanatsujima Biomass Power LLC	Japan	Sale of electricity generated using biomass power	25%
	Chuo-Nittochi Asset Management Co., Ltd.	Japan	Management and formation of real estate investment funds	30%
Europe	Company	Location	Main Business	Voting Rights*1
Consolidated Subsidiaries	TC Skyward Aviation Ireland Ltd.	Ireland	Aviation leasing and finance	100%

Europe	Company	Location	Main Business	Voting Rights*1
Consolidated	TC Skyward Aviation Ireland Ltd.	Ireland	Aviation leasing and finance	100%
Subsidiaries	TC Aviation Capital Ireland Ltd.	Ireland	Aviation leasing and finance	100%
	Tokyo Leasing (UK) Plc	U.K.	General leasing	100%

Asia	Company	Location	Main Business	Voting Rights*1
Consolidated	Tokyo Century Factoring China Corporation		Factoring services	100%
Subsidiaries	Tokyo Century Leasing (Singapore) Pte. Ltd.	Singapore	General leasing	100%
	Tokyo Century Asia Pte. Ltd.	Singapore	Investment and shareholding services and ancillary business	100%
	Tokyo Century Capital (Malaysia) Sdn. Bhd.	Malaysia	General leasing	100%
	TISCO Tokyo Leasing Co., Ltd.	Thailand	General leasing	49%
	HTC Leasing Co., Ltd.	sing Co., Ltd. Thailand Construction machiner		70%
	TC Advanced Solutions Co., Ltd.	Thailand	Reverse factoring and other services	59%
	TC Car Solutions (Thailand) Co., Ltd.	Thailand	Auto financing and services	99%
	PT. Tokyo Century Indonesia	Indonesia	General leasing	85%
	BPI Century Tokyo Lease & Finance Corporation	Philippines	General leasing	51%
Equity-Method Affiliates	Dalian Bingshan Group Hua Hui Da Financial Leasing Co., Ltd.	China	General leasing and finance	40%
Aimatos	Suzhou New District Furui Leasing Co., Ltd.	China	General leasing and finance	16%
	President Tokyo Corporation	Taiwan	Automobile leasing and general leasing	49%
	NTT Global Data Centers Holding Asia BOM8 Pte. Ltd.	Singapore	IT services and equipment leasing	75%
	PT. Hexa Finance Indonesia	Indonesia	Construction machinery finance	20%
U.S.A.	Company	Location	Main Business	Voting Rights*1
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	Company	Location	main Dusiness	Mignes
Consolidated Subsidiaries	TC Skyward Aviation U.S., Inc.	U.S.A.	Aviation leasing and finance	100%
	TC Realty Investments Inc.	U.S.A.	Real estate investment	100%
	CSI Leasing, Inc.	U.S.A.	IT equipment leasing	100%
	Tokyo Century (USA) Inc.	U.S.A.	General leasing	100%
	Aviation Capital Group LLC	U.S.A.	Aviation leasing and finance	100%
	Allegiant Partners Inc.*2	U.S.A.	General leasing and finance	100%
	NTT Global Data Centers CH, LLC	U.S.A.	Data center business	80%
	Fiber Marketing International, Inc.*3	U.S.A.	Sale of small construction equipment	100%
Equity-Method Affiliates	GA Telesis, LLC	U.S.A.	Provision of products, services, and solutions to the commercial aerospace industry	49%
	Gateway Engine Leasing, LLC	U.S.A.	Aircraft engine leasing	20%
	ZAXIS Financial Services Americas, LLC	U.S.A.	Construction machinery finance	35%

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^{*1} Voting right percentages are rounded to the nearest whole number.
*2 Trade name is AP Equipment Financing.
*3 Trade name is FMI Equipment.

Corporate Information (As of March 31, 2024)

Company Name	Tokyo Century Corporation
Head Office	FUJISOFT Bldg., 3 Kanda-neribeicho, Chiyoda-ku, Tokyo 101-0022, Japan
Founded	July 1, 1969
Paid-in Capital	¥81,129 million
Company Representatives	Chairman & Co-CEO: Masataka Yukiya President & CEO: Koichi Baba
Number of Employees	7,876 (1,037 on a non-consolidated basis)
Closing of Accounts	March 31
Main Banks	Mizuho Bank, Ltd.; MUFG Bank, Ltd.; The Norinchukin Bank; Sumitomo Mitsui Banking Corporation; Sumitomo Mitsui Trust Bank, Limited; and Japan Bank for International Cooperation
Independent Auditor	Deloitte Touche Tohmatsu LLC
	Domestic:*
Networks	Tokyo, Sapporo, Sendai, Saitama, Yokohama, Shizuoka, Nagoya, Kanazawa, Kyoto, Osaka, Kobe, Okayama, Hiroshima, and Fukuoka
Networks	Overseas: Tokyo Century operates in more than 30 countries and regions in Asia, North America, Central and South America, Europe, and elsewhere.

^{*} Scheduled to change on October 1, 2024, to Tokyo, Sapporo, Sendai, Saitama, Yokohama, Nagoya, Kanazawa, Osaka, Hiroshima, and Fukuoka

Management Personnel (As of June 24, 2024)

Board of Directors

Chairman & Co-CEO, Representative Director	Masataka Yukiya	
President & CEO, Representative Director	Koichi Baba	
Director (External Director)	Akio Nakamura Miho Tanaka Hiroshi Ogasawara	Toshio Asano Tsuyoshi Numagami Koji Fujiwara
Deputy President, Director and Executive Officer	Akihiko Okada	Hiroshi Sato
Director and Senior Managing Executive Officer	Mahoko Hara	Tatsuya Hirasaki
Director	Shunichi Asada	

Corporate Auditor (External Corporate Auditor)	Masao Fujieda	Maiko Chihara
Executive Officers		
Deputy President, Executive Officer	Yoichiro Nakai	
Senior Managing Executive Officer	Toshio Kitamura Masato Osugi	Takashi Yonetsu
	Koichiro Sato	Yoshihiro Ueda

Minoru Kuwahara

Toshiyuki Otobe

Yukihiro Tanaka

Shuzo Fujitake

Takamasa Ito

Masatoshi Hiraga

Hideharu Suekane

Shintaro Yamazaki

Katsusuke Hirako

Masaaki Teragami

Tatsuo Hayama

Seiji Tsuboi

Koji Yoshida

Standing Corporate Auditor Katsuya Amamoto Yoshio Nomura

Corporate Auditors

Managing Executive Officer

Executive Officer

Stock Information (As of March 31, 2024)

Transfer Agent	Mizuho Trust & Banking Co., Ltd.
Stock Listing	Tokyo Stock Exchange, Prime Market
Securities Code	8439
Trading Lot Size	100 shares

Number of Shares of Common Stock Authorized	1,600,000,000
Number of Shares of Common Stock Issued	492,113,280
Number of Shareholders	25,165

Major Shareholders Shareholders	Number of Shares Held (Thousands)	Shareholding Ratio* (%)
ITOCHU Corporation	146,859	29.99
Chuo-Nittochi Co., Ltd.	68,643	14.02
Nippon Telegraph and Telephone Corporation	49,211	10.05
KSO Co., Ltd.	41,344	8.44
The Master Trust Bank of Japan, Ltd. (Trust Account)	22,536	4.60
Mizuho Bank, Ltd.	18,752	3.83
Seiwa Building Co., Ltd.	16,010	3.27
Custody Bank of Japan, Ltd. (Trust Account)	12,911	2.64
Nippon Life Insurance Company	8,469	1.73
Mizuho Trust & Banking Co., Ltd. Orient Corporation Retirement Benefit Trust Account; Custody Bank of Japan, Ltd. as trustee re-entrusted	7,600	1.55
Custody Bank of Japan, Ltd. as trustee re-entrusted * The shareholding ratio is calculated by excluding treasury stock (2.459.14)	10 abaras)	

Foreign investors 9.4 Financial institutions 16.9 Individuals and others 4.9 Cother domestic institutions Treasury stock 67.4 0.5

Breakdown of Shareholders

Bond Ratings (As of February 25, 2024)

		Credit Rating Agency	Japan Credit Rating Agency (JCR)	Rating and Investment Information (R&I)	S&P Global Ratings Japan (S&P)
Long-term	Issuer rating	Rating:	AA (Stable)	AA- (Stable)	BBB (Stable)
	Preliminary rating for bonds registered for issuance*	Rating:	AA	AA-	
		Expected issue amount:	¥400 billion	¥400 billion	
		Issue period:	Two years beginning February 25, 2024	Two years beginning February 25, 2024	
	Euro medium-term note program	Rating:	AA	AA-	
		Maximum outstanding amount:	Equivalent of US\$2 billion	Equivalent of US\$2 billion	
Short-term	Commercial paper	Rating:	J-1+	a-1+	
		Maximum outstanding amount:	¥800 billion	¥800 billion	

^{*} Each bond will be rated by each rating agency upon issuance. (Reference) https://www.tokyocentury.co.jp/en/ir/bond/

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^{*} The shareholding ratio is calculated by excluding treasury stock (2,459,140 shares).

