These documents have been translated from a part of the Japanese originals for reference purposes only. In the event of any discrepancy between these translated documents and the Japanese originals, the originals shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translations.

(Securities Code: 8439)

June 6, 2022

To Shareholders with Voting Rights:

Koichi Baba President & CEO, Representative Director Tokyo Century Corporation 3 Kanda-neribeicho, Chiyoda-ku, Tokyo, Japan

NOTICE OF THE 53RD ANNUAL GENERAL MEETING OF SHAREHOLDERS

You are hereby informed that the 53rd Annual General Meeting of Shareholders (the "Meeting") of Tokyo Century Corporation (the "Company") will be held for the purposes as described below.

In order to prevent the spread of the new coronavirus infection, please take your own health conditions into consideration and make a decision as to whether or not to attend the Meeting. Instead of attending the Meeting, you can exercise your voting rights in writing (by mail) or via the Internet. Please review the Guide to Exercising Voting Rights on pages 5 and 6 and exercise your voting rights by 5:15 p.m. on Friday, June 24, 2022. In addition, the Company will broadcast the Meeting live via the Internet so that you can watch the proceedings of the Meeting live. For details, please refer to the Information on Livestreaming of the General Meeting of Shareholders on page 4.

1. Date and Time: Monday, June 27, 2022 at 2:00 p.m. Japan time

(Reception starts at 1:00 p.m.)

2. Place: AKIBA HALL, FUJISOFT Bldg. 5F

3 Kanda-neribeicho, Chiyoda-ku, Tokyo, Japan

* Please refer to the "Map and Directions" attached at the end.

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the 53rd Fiscal

Year (from April 1, 2021 to March 31, 2022) and results of audits by the Accounting Auditor and the Board of Corporate Auditors of the Consolidated

Financial Statements

2. Non-consolidated Financial Statements for the 53rd Fiscal Year (from April

1, 2021 to March 31, 2022)

Matters to be resolved:

Proposal No. 1: Appropriation of Surplus

Proposal No. 2: Partial Amendment to the Articles of Incorporation

Proposal No. 3: Election of Thirteen (13) Directors
Proposal No. 4: Election of Two (2) Corporate Auditors

Proposal No. 5: Election of One (1) Substitute Corporate Auditor

4. Arrangements in convening the Meeting:

- (1) You can exercise your voting rights by proxy upon submission of a letter of proxy which certifies the permission of the proxy who shall be a shareholder qualified to exercise voting rights.
- (2) If you wish to split your voting on any of the proposals, please notify the Company of your intention to split a vote and its reasons in writing at least three days prior to the date of the Meeting.

Notes:

- Regarding documents which shall be disclosed in this notice of convocation of the Meeting, in accordance with laws and regulations as well as Article 15 of the Articles of Incorporation of the Company, "Matters concerning stock acquisition rights, etc. of the Company," "Matters concerning the accounting auditor," "System for ensuring appropriateness of operations," "Consolidated Statements of Changes in Shareholders' Equity and Notes to Consolidated Financial Statements" and "Statements of Changes in Shareholders' Equity and Notes to Non-consolidated Financial Statements" are not included in the documents attached to this notice of convocation of the Meeting as they are posted on the Company's website.
- If any necessary revisions are made to the Reference Documents for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements, they will be posted on the Company's website (https://www.tokyocentury.co.jp).

< Request for cooperation in preventing the spread of the new coronavirus infection>

- -If you attend the Meeting in person, please cooperate with measures to prevent the spread of infection such as wearing a mask, alcohol hand disinfection, and a body temperature check before entering the venue. In addition, please note that the proceedings of the Meeting will be shortened compared to those in usual years.
- -The Company may change the contents of the Meeting depending on the situation of the infection spread or announcements by the government before the Meeting. Therefore, please check the information updated on our website on the Internet.

Information on the Livestreaming of the General Meeting of Shareholders

The Company will livestream the Meeting via the Internet so that you can watch the proceedings.

- 1. Livestream date and time Monday, June 27, 2022 from 2:00 p.m.
- 2. How to view the livestream (method for logging in to the livestream system)
 - (1) When viewing on a smartphone or tablet
 Use either a camera app or barcode reader app to scan the QR code* shown in the enclosed "Notice of Livestreaming of the 53rd Annual General Meeting of Shareholders of Tokyo Century Corporation" to open and view the web browser.
 - (2) When viewing on a computer or when you cannot log in with a QR code*
 Access the URL shown in the enclosed "Notice of Livestreaming of the 53rd Annual General
 Meeting of Shareholders of Tokyo Century Corporation," enter your ID and password, and click on
 the Log-in button to view the web browser.
 - * "QR code" is a registered trademark of DENSO WAVE INCORPORATED.
- 3. Important notes regarding viewing
 - (1) <u>Shareholders who view the livestream can watch the proceedings of the General Meeting of Shareholders but cannot exercise voting rights, ask questions, or propose a motion. Please exercise your voting rights in advance by 5:15 p.m. on Friday, June 24, 2022.</u>
 - (2) In consideration of the privacy of shareholders attending the Meeting, the video will be shot from the back of the venue showing only the area near the seats of Directors. However, please note that shareholders attending the Meeting may also appear in the video due to the circumstances of the venue.
 - (3) Please note that malfunctions may occur during the livestream, such as visual or audio distortions or the inability to view the livestream, depending on your computer, smartphone, tablet, and other communication environments.
 - (4) Communication charges and other costs for viewing the livestream shall be borne by the shareholder.
 - (5) Videoing the livestream, recording images or audio, saving or posting the livestream on SNS, etc. and other similar acts are strictly prohibited.
 - (6) In the unlikely event that we are unable to provide a livestream, please visit our website: (https://www.tokyocentury.co.jp).
- 4. Contact information

If you have any questions, please contact the Stock Transfer Agency Department, Mizuho Trust & Banking Co., Ltd.

Toll-free number: 0120-288-324 (Weekdays 9:00 – 17:00)

Guide to Exercising Voting Rights

We recognize that the shareholders' voting rights to be exercised in the Meeting is an important right for our shareholders.

Please review the attached Reference Documents for the Meeting, and we respectfully request that you exercise your voting rights.

The following three methods are available for exercising your voting rights.

Attending the Meeting in person

Please submit the enclosed Voting Rights Exercise Form at the reception desk of the venue.

Date and time of the meeting: Monday, June 27, 2022 at 2:00 p.m.

(Reception starts at 1:00 p.m.)

Exercising voting rights in writing (by mail)

Please indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form and return it by mail without putting a stamp on it.

Deadline for exercising voting rights: 5:15 p.m., Friday, June 24, 2022 (time of receipt)

Exercising voting rights via the Internet

Please enter your vote for or against the proposals following the guide on the next page.

Deadline for exercising voting rights: 5:15 p.m., Friday, June 24, 2022 (completion of input)

Guide to filling out the Voting Rights Exercise Form

Please circle the response corresponding to your vote for each proposal.

Proposal 1

- Circle "賛" to vote for the proposal
- Circle "否" to vote against the proposal

Proposal 2

- Circle "賛" to vote for the proposal
- Circle "否" to vote against the proposal

Proposal 3

- Circle "賛" to vote for the proposal
- Circle "否" to vote against the proposal
- If you disapprove part of candidates, circle "賛" and write the number(s) of the candidate(s) whom you are against

Proposal 4

- Circle "賛" to vote for the proposal
- Circle "否" to vote against the proposal
- If you disapprove part of candidates, circle "賛" and write the number(s) of the candidate(s) whom you are against

Proposal 5

- Circle "賛" to vote for the proposal
- Circle "否" to vote against the proposal
- If you exercise your voting rights both through writing (by mail) and through the Internet, etc., the vote through the Internet, etc. shall be valid. If you exercise your voting rights through the Internet, etc. more than once, the last vote shall be deemed to be effective.
- The password will be locked and disabled when inputted incorrectly a certain number of times. When the password is locked, please follow the instructions on the screen.

Guide to exercising voting rights via the Internet

<Exercise of voting rights by scanning QR code: "Smart Exercise">

You can login to the voting website without entering your voting rights exercise code and password on the Voting Rights Exercise Form.

1. Please scan the QR code on the Voting Rights Exercise Form

- * QR Code" is a registered trademark of Denso Wave Incorporated.
- 2. Thereafter please follow the instructions on the screen and enter your votes

Exercising voting rights by the "Smart Exercise" is available only once.

If you need to change your votes after exercising your voting rights, please access the voting website designed for PC users and login by entering your "voting rights exercise code" and "password" printed in the right side (back side) of the enclosed "Voting Rights Exercise Form." Then, please exercise your voting rights again.

* If you rescan the QR code, you can access the voting website designed for PC users.

<Exercise of voting rights by entering voting rights exercise code and password>

Voting website: https://soukai.mizuho-tb.co.jp/

- 1. Please access the voting website
- 2. Please enter the "voting rights exercise code" on the Voting Rights Exercise Form and click "Continue"

Enter the "voting rights exercise code" and click "Continue."

3. Register new "password"

Enter new "password" and click "Register."

4. Thereafter please follow the instructions on the screen and enter your votes

If you have any questions concerning how to use your PC when exercising your voting rights via the Internet, please contact the following number.

Contact information:

Stock Transfer Agency Department, Mizuho Trust & Banking Co., Ltd. 0120-768-524

Service hours: 9:00 – 21:00 (except for New Year holidays)

Institutional Investors can use the electronic voting platform for institutional investors run by ICJ, Inc.

Reference Documents for the General Meeting of Shareholders

Proposal No. 1: Appropriation of Surplus

For appropriation of surplus, under the basic policy to return profits to its shareholders on a long-term and stable basis while enhancing internal reserves, the Company proposes to pay the following dividends considering the results for the fiscal year under review, future business operations and other factors.

- 1. Matters pertaining to the period-end dividend
- (1) Dividend assets classification

The dividend will be paid in cash

(2) Matters pertaining to the allocation of dividend assets and total amount thereof

¥72 per share of the Company's common stock

Total amount \(\frac{\pmax}{2}\),798,509,512

Annual dividend for the fiscal year under review shall be \\ \frac{1}{43} \text{ per share, as \\ \frac{1}{71} \text{ was already paid for interim dividend.}

- (3) Effective date for payment of dividend of surplus June 28, 2022
- 2. Other matters pertaining to appropriation of surplus
 - (1) Items to be increased and amount thereof

General reserve: \(\frac{\pmax}{3},000,000,000\)

(2) Items to be decreased and amount thereof

Retained earnings brought forward: \quad \text{\frac{\frac{\text{\frac{\text{\tin\text{\texi{\text{\texi{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tin\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tin}\text{\text{\text{\text{\text{\texicl{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\texi}\text{\text{\text{\text{\text{\texi}\text{\text{\text{\text{\texi}\text{\texi}\text{\text{\text{\text{\texicl{\texi}\text{\texi}\text{\texi}\tinz{\text{\texi}\tinz{\text{\texi}\text{\texi{\texi{\text{\t

Proposal No. 2: Partial Amendment to the Articles of Incorporation

1. Reason for proposal

Amended provisions of the "Act Partially Amending the Companies Act" (Act No. 70 of 2019) will come into effect on September 1, 2022 and the Company's Articles of Incorporation are hereby amended as follows in order to prepare for the introduction of the system of electronic provision of materials for the general meeting of shareholders.

- (1) The proposed Article 15, Paragraph 1 provides that information contained in the reference documents for the general meeting of shareholders, etc. shall be provided electronically.
- (2) The purpose of the proposed Article 15, Paragraph 2 is to establish a provision to limit the scope of matters to be included in the paper copy to be sent to shareholders who have requested it.
- (3) The provisions related to the internet disclosure and deemed provision of the reference documents for the general meeting of shareholders, etc. (Article 15 of the current Articles of Incorporation) will become unnecessary and will therefore be deleted.
- (4) In line with the above establishment and deletion of the provisions, supplementary provisions related to the effective date, etc. shall be established.

2. Details of amendments

The details of the amendments are as follows.

(Underlined portions indicate changes)

	(Olderfilled portions indicate changes)
Current Articles of Incorporation	Proposed Amendments
Article 15 (Internet disclosure and deemed	
provision of the reference documents for the general	
shareholders meeting, etc.)	
In convening the general shareholders meeting, the	
Company may deem to have provided the	
information relating to the matters required to be	
included or indicated in the reference documents for	(Deleted)
the general shareholders meeting, the business	
report, the accounting documents and the	
consolidated accounting documents by disclosing	
such information through the Internet in accordance	
with the provisions of the ordinance of the Ministry	
of Justice.	
(New)	Article 15 (Measures for electronic provision, etc.) In convening the general shareholders meeting, the Company shall provide information contained in the reference materials for the general meeting of shareholders, etc. electronically.
(New)	2. Among the matters to be provided electronically, the Company may choose not to include all or part of the matters stipulated in the Ordinance of the Ministry of Justice in the paper copy to be sent to shareholders who have requested it by the record date for voting rights.
(New)	(Supplementary provisions) 1. The deletion of Article 15 (Internet disclosure and deemed provision of the reference documents for the general shareholders meeting, etc.) of the current Articles of Incorporation and the establishment of the proposed Article 15 (Measures for electronic provision, etc.) shall come into effect on September 1, 2022, the date of enforcement of the amended provisions stipulated in the proviso of Article 1 of the supplementary provisions of the Act Partially

Current Articles of Incorporation	Proposed Amendments
	Amending the Companies Act (Act No. 70 of 2019)
	(the "Effective Date").
	2. Notwithstanding the provisions of the preceding
	paragraph, Article 15 of the current Articles of
	Incorporation shall remain in force with respect to a
	general meeting of shareholders to be held on a date
	within six months from the Effective Date.
	3. These supplementary provisions shall be
	deleted after the lapse of six months from the
	Effective Date or the lapse of three months
	from the date of the general meeting of
	shareholders set forth in the preceding
	paragraph, whichever is later.

Proposal No. 3: Election of Thirteen (13) Directors

The terms of office of all Directors will expire at the conclusion of this Meeting. Accordingly, the election of thirteen (13) Directors is proposed. The candidates are as follows.

	The candidates are	e as follows.			Attendance at
No.		Name		Current positions and responsibilities at the Company	meetings of the Board of Directors held during FY2021 (Attendance rate)
1	Reappointment	Masataka Yukiya		Deputy President, Representative Director and Executive Officer; Responsible for Equipment Leasing	13 meetings (100%)
2	Reappointment	Koichi Baba		President & CEO, Representative Director	(100%)
3	Reappointment	Masao Yoshida	External Director Independent Director	Director	Attended all the 13 meetings (100%)
4	Reappointment	Akio Nakamura	External Director Independent Director	Director	Attended all the 13 meetings (100%)
5	Reappointment	Toshio Asano	External Director Independent Director	Director	Attended all the 13 meetings (100%)
6	Reappointment	Miho Tanaka	External Director Independent Director	Director	Attended all the 11 meetings (100%)
7	New Appointment	Tsuyoshi Numagami	External Director Independent Director		-
8	Reappointment	Akihiko Okada		Deputy President, Director and Executive Officer; President, Audit Unit	Attended all the 13 meetings (100%)
9	New Appointment	Hiroshi Sato		Senior Managing Executive Officer in charge of Equipment Leasing Business Development Unit and Specialty Finance Business Unit I	-
10	New Appointment	Toshio Kitamura		Senior Managing Executive Officer; President, International Business Development Unit; President, International Business Unit	-
11	New Appointment	Mahoko Hara		Senior Managing Executive Officer; Deputy President, Specialty Finance Business Development Unit; Deputy President, Specialty Finance Business Unit I	-
12	Reappointment	Tatsuya Hirasaki		Director and Managing Executive Officer; President, Corporate Planning Unit; President, Accounting Unit	Attended all the 11 meetings (100%)

No.		Name	Current positions and responsibilities at the Company	Attendance at meetings of the Board of Directors held during FY2021 (Attendance rate)
13	Reappointment	Shunichi Asada	Chairman, Representative Director	Attended all the 13 meetings (100%)

Note: For Ms. Miho Tanaka and Mr. Tatsuya Hirasaki, attendance at meetings of the Board of Directors held during FY2021 states the status of their attendance after they assumed the office of Director of the Company in June 2021.

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
1	Company since June gained in corporate r including sales and f will be able to contin	Chairman and MACHINERY etion of candidate a has provided a 2011, applying management at a finance. The Cornue contributing	re for Director reppropriate management and oversight as Director of the his abundant experience and wide range of knowledge reparal trading company and operational execution in fields repany nominates Mr. Yukiya as a Director candidate as he to the Company's sustainable growth and improvement of	7,000
	medium- to long-terr	ii corporate vait	IC.	

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
2	Koichi Baba (May 14, 1961) Reappointment Reasons for the select Mr. Koichi Baba has since June 2018, apply operational execution as well as corporate p	provided appro ying his abunda in fields includ lanning at the O	Joined The Dai–Ichi Kangyo Bank, Limited General Manager of Shinjuku Corporate Banking Department, Mizuho Corporate Bank, Ltd. General Manager of Taipei Branch of Mizuho Corporate Bank, Ltd. General Manager of Taipei Branch of Mizuho Bank, Ltd. Executive Officer, General Manager of Taipei Branch of Mizuho Bank, Ltd. Executive Officer, General Manager of Corporate Banking Unit (Large Corporations) of Mizuho Bank, Ltd. Executive Officer, General Manager of Corporate Planning Division and Deputy President, Administrative System Unit of the Company Executive Officer, President, IT Unit and General Manager of Corporate Planning Division of the Company Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit, General Manager of Corporate Planning Division of the Company Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit of the Company Senior Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit of the Company Director and Senior Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit of the Company Director and Senior Managing Executive Officer, President, Corporate Planning Unit of the Company Director and Senior Managing Executive Officer, President, Corporate Planning Unit of the Company President & CEO, Representative Director of the Company (to present)	
	improvement of medi	um- to long-ter	m corporate value.	

	Name	Career summary, positions, respo	onsibilities.	Number of shares of the
No.	(Date of birth)	and significant concurrent po		Company held
3	Mr. Masao Yoshida h management over his applied his insight in of operational executive since June 2017. In accompensation Common Mr. Yoshida as an Excompany's sustainabelection. Special notes concerned the conclusion of the conclusion of the Mr. Masao Yoshida an independent office. Mr. Masao Yoshida its Director. Although transaction accounted	a candidate for which the Tokyo Stock Exchang	Atd. eral Manager of Finance & Manager of Corporate extric Co., Ltd. ior Vice President, CFO and ang Department of Furukawa Executive Vice President, anagement Office and ucts Company of Furukawa Electric of Furukawa Electric Co., of Furukawa Electric Co., clectric Co., Ltd. d. (Retired in June 2017) of expected roles and monitoring all Director of the Company inperson of the company inperson of the company and contributing to the eram corporate value after his electric Co., Ltd. as a company will be 5 years at the requires to be appointed as a ckawa Electric Co., Ltd. as a company, the amount of Company's consolidated	3,800

	Name		Career summary, positions, responsibilities,	Number of
No.	(Date of birth)	·	and significant concurrent positions	
No.		April 1975 October 2003 April 2008 April 2010 April 2011	Joined Asahi Chemical Industry Co., Ltd. (currently Asahi Kasei Corporation) Executive Officer, Asahi Kasei Pharma Corporation Director and Managing Executive Officer, Asahi Kasei Pharma Corporation President, Presidential Executive Officer, Asahi Kasei Pharma Corporation President, Presidential Executive Officer, Asahi Kasei Pharma Corporation President, Presidential Executive Officer, Asahi Kasei Pharma Corporation; Executive Officer, Asahi Kasei Corporation	shares of the Company held
	Toshio Asano (December 4, 1952) Reappointment External Director Independent Director Ou External Director	Outside Director Outside Director External Director Standing Counse Chairman, Japan	Presidential Executive Officer, Asahi Kasei Corporation President & Representative Director, Presidential Executive Officer, Asahi Kasei Corporation Director, Standing Counsellor, Asahi Kasei Corporation Standing Counsellor, Asahi Kasei Corporation (to present) Director of the Company (to present) current positions) of the Board of Maruho Co., Ltd. of MEDIPAL HOLDINGS CORPORATION or of Daicel Corporation ellor of Asahi Kasei Corporation nese Foundation for Cancer Research	
5	Mr. Toshio Asano ha and broad knowledge the Company and car External Director of as the chairperson of The Company nomin continue contributing term corporate value Special notes concert. The term of office of at the conclusion of - Mr. Toshio Asano is as an independent of - Although the Company Toshio Asano was which he serves as Asahi Kasei Corpor consolidated revenut to Japanese Founda Outside Director of serves as Outside D	etion of candidate as led a major diverse of corporate many ried out manager the Company since the Nomination Catates Mr. Asano as to the Company after his election. In this Meeting candidates for Mr. Toshio Asa Sthis Meeting. It is a candidate for a series and has a business engaged in manage Chairman, the amoration and Japaness during the most tion for Cancer Research the Board, MEDI pirector, and Daice	for External Director and outline of expected roles existing chemicals company, and has abundant experience magement. He has applied his insight in the management of ment and monitoring from an independent perspective as an exe June 2019. In addition, he provided valuable suggestions committee and a member of the Compensation Committee. It is an External Director candidate as we expect he will be suggested as sustainable growth and improvement of medium- to long-	

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
	Miho Tanaka (December 1, 1974) Reappointment External Director Independent Director	October 2004 Registered as attorney-at-law with the Daini Tokyo Bar Association Joined Asahi Koma Law Offices (currently Nishimura & Asahi) February 2007 Joined TMI Associates July 2015 Partner of Shiba Management Legal Office (currently Shiba & Tanaka Law Offices) (to present) June 2021 Director of the Company (to present) (Significant concurrent positions) Partner of Shiba & Tanaka Law Offices Outside Corporate Auditor of Solasto Corporation Outside Auditor of Pacific Porter, Inc. Supervisory Director of Marimo Regional Revitalization REIT, Inc. Supervisory Director of JINUSHI Private REIT Investment Corporation	Company neid
6	Although Ms. Miho abundant experience served as an External abundant experience an independent persp. Compensation Commas an External Direct sustainable growth as Special notes concert. The term of office of the conclusion of the Ms. Miho Tanaka is an independent office Although the Commanda serves as Outledon of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year, at which will be the sale of Sola recent fiscal year. The term of the sale of Sola recent fiscal year, at which will be the sale of Sola recent fiscal year, at which will be the sale of Sola recent fiscal year, at which will be the sale of Sola recent fiscal year, at which will be the sale of Sola recent fiscal year, at which will be the sale of Sola recent fiscal year, at which will be the sale of Sola recent fiscal year.	s a candidate for which the Tokyo Stock Exchange requires to be appointed as	

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
		April 2000 Professor, Graduate School of Commerce and Management, Hitotsubashi University January 2011 Dean of Graduate School, Graduate School of Commerce and Management, Hitotsubashi University December 2014 Director, Vice President, Hitotsubashi University April 2018 Professor, Graduate School of Business Administration, Hitotsubashi University (to present) (Significant concurrent positions) Outside Audit & Supervisory Board Member, JFE Holdings, Inc. President, Academy of Management, Japan Productivity Center Professor, Tokyo Institute of Technology, School of Energy and Information	Company nod
7	Although Mr. Tsuyo has deep academic k strategy and organiza insight and knowledge an independent perspectandidate as we expected of medium- to long-t special notes concertainty. Tsuyoshi Numa appointed as an indegraph of JFE Holdings, Inc., Board Member, and Management have be accounted for less the Company's const to Japan Productivity	ction of candidate for External Director and outline of expected roles is shi Numagami has never been directly involved in corporate management, he nowledge as a corporate management researcher, particularly in corporate ration, is familiar with a variety of industrial fields, and is able to use his deep ge in the Company's management and to provide management oversight from sective. The Company nominates Mr. Numagami as an External Director for the will contribute to the Company's sustainable growth and improvement form corporate value after his election. In candidates for External Director for agami is a candidate for which the Tokyo Stock Exchange requires to be pendent officer. It which Mr. Tsuyoshi Numagami serves as Outside Audit & Supervisory Japan Productivity Center, at which he serves as President, Academy of usiness relationships with the Company, but the amount of transaction an 1% of the sale of JFE Holdings, Inc. and Japan Productivity Center, and colidated revenues during the most recent fiscal year. No donations were made of Center. There is no business relationship between the Company and sity and Tokyo Institute of Technology at which Mr. Numagami serves as a	-

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
8	Akihiko Okada (February 28, 1960) Reappointment Reasons for the select Mr. Akihiko Okada Company since June in corporate manage including internation	President and Retion of candida has provided ap 2019, applying ment at a general business and	Joined ITOCHU Corporation General Manager, Metals & Mineral/Energy Planning & Coordinating Department of ITOCHU Corporation Executive Officer, Chief Operating Officer, Metals & Mineral Resources Division of ITOCHU Corporation Executive Officer, Chief Operating Officer, Steel, Non-Ferrous & Solar Division of ITOCHU Corporation Managing Executive Officer, Chief Operating Officer, Steel, Non-Ferrous & Solar Division of ITOCHU Corporation Deputy President and Executive Officer in charge of Operation Headquarters and Business Headquarters of the Company Deputy President and Executive Officer, Responsible for Operation Headquarters of the Company Deputy President, Director and Executive Officer, Responsible for Operation Headquarters of the Company Deputy President, Director and Executive Officer, Assistant to President of the Company Deputy President, Director and Executive Officer, Responsible for Audit Unit of the Company Deputy President, Director and Executive Officer, Responsible for Audit Unit of the Company Deputy President, Director and Executive Officer; President, Audit Unit of the Company (to present) Decurrent positions) Depresentative Director, TC Business Experts, Inc.	3,000

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
9	involvement in corpo general trading comp	utilized his abu orate manageme oany. The Comp	Joined ITOCHU Corporation General Manager, Marine Department, ITOCHU Corporation Executive Officer, General Manager, Plant Project, Marine & Aerospace Division, ITOCHU Corporation Managing Executive Officer, General Manager, Plant Project, Marine & Aerospace Division, ITOCHU Corporation Managing Executive Officer, Chief Executive for Europe, ITOCHU Corporation Senior Managing Executive Officer in charge of Equipment Leasing Business Development Unit and Specialty Finance Business Unit 1 of the Company (to present) te for Director indant experience and wide-ranging insight gained from his ent and the execution of overseas and sales operations in a bany nominates Mr. Sato as a Director candidate as he will be sustainable growth and improvement of corporate value.	200

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	
10	Reasons for the select Mr. Toshio Kitamura sales operations at fit operations at the Con	Director and Vic Director and Cha Director and Cha etion of candidate a has abundant ex nancial institution mpany. The Com	Joined Dai-Ichi Kangyo Bank, Limited General Manager, Europe Sales Division 1, Mizuho Corporate Bank, Ltd. Deputy President, East Asia & ASEAN Business Division of the Company Deputy President, Global Business Unit of the Company Executive Officer of the Company Managing Executive Officer; President, International Business Unit II of the Company Managing Executive Officer; President, Global Business Unit II; Deputy President, International Business Development Unit; Deputy President, International Business Unit I of the Company Managing Executive Officer; President, International Business Development Unit; President, International Business Unit of the Company Senior Managing Executive Officer; President, International Business Development Unit; President, International Business Unit of the Company (to present) current positions) the Chairman, CSI Leasing, Inc. The Company Contury (USA) Inc. The Company Contury (USA) Inc. The Company Contury (USA) Inc. The Company Inc. The Company Com	2,400

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	
] i	Reasons for the select Ms. Mahoko Hara ha institutions, as well a Company nominates	March 2011 April 2013 April 2015 April 2016 April 2018 April 2020 (Significant concedition of candidate as abundant experies in the execution Ms. Hara as a Di	cutive Chairperson, Aviation Capital Group LLC	2,300

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
12	execution in fields in provided appropriate	i has abundant excluding account management an	Joined Tokyo Leasing Co., Ltd. General Manager of Accounting Division of Tokyo Leasing Co., Ltd. General Manager of Accounting Division II of the Company General Manager of Accounting Division of the Company Executive Officer, General Manager of Corporate Planning Division and General Manager of Accounting Division of the Company Managing Executive Officer; President, Accounting Unit; Deputy President, Corporate Planning Unit and General Manager of Corporate Planning Division of the Company Director and Managing Executive Officer; President, Accounting Unit; Deputy President, Corporate Planning Unit and General Manager of Corporate Planning Division of the Company Director and Managing Executive Officer; President, Corporate Planning Unit; President, Accounting Unit of the Company (to present) e for Director experience and wide range of knowledge gained in operational ing and corporate planning at the Company, and he has d oversight as Director since June 2021. The Company candidate as he will be able to continue contributing to the	2,600
	Company's sustainal	ole growth and in	mprovement of medium- to long-term corporate value.	

				Number of
No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	
13	Leasing Co., Ltd. sin experience and wide institutions and opera business. The Compa	nas provided ap ce June 2007 ar range of knowl ational execution any nominates North to the Compar g to the Compar	Joined The Dai–Ichi Kangyo Bank, Limited Executive Officer, General Manager of Market Planning Office of The Dai–Ichi Kangyo Bank, Limited Managing Executive Officer, Officer in charge of Sales of Mizuho Corporate Bank, Ltd. Managing Director of Mizuho Bank, Ltd. Deputy President, Head of Internal Audit Group of Mizuho Financial Group, Inc. Deputy President, Representative Director of Tokyo Leasing Co., Ltd. President & CEO, Representative Director of Tokyo Leasing Co., Ltd. President & CEO, Representative Director of the Company Chairman, Representative Director of the Company (to present) te for Director propriate management and oversight as Director of Tokyo and of the Company since April 2009, applying his abundant edge gained in corporate management at financial in in fields including sales, markets, and international Mr. Asada as a Director candidate as he will be able to my's sustainable growth and improvement of medium- to	28,345

Notes: 1. No material conflict of interest exists between the Company and any of the above candidates for Directors.

- Messrs. Masao Yoshida, Akio Nakamura, Toshio Asano, Ms. Miho Tanaka and Mr. Tsuyoshi Nakagami are candidates for External Director.
- 3. Matters concerning the candidates for External Director
 - The Company has concluded an agreement on limitation of liability with Messrs. Masao Yoshida, Akio Nakamura, Toshio Asano and Ms. Miho Tanaka to limit their liability for damages in case of failure to perform their duties to the extent specified by laws and regulations and will enter into the same agreement upon the approval of their reelection.
 - 2) Upon the approval of Mr. Tsuyoshi Nakagami's election, the Company will enter into an agreement on limitation of liability with her to limit his liabilities for damages arising from a failure to perform his duties to the extent specified by laws and regulations.
- 4. The Company has concluded a directors and officers liability insurance contract with an insurance company for all of its Directors as insured persons to cover damages and litigation expenses in the event that a claim for damages is made against the insured due to an act committed by Directors who are included as insured in their capacity as such. However, there are grounds for exemptions. For example, losses or damage an insured person has caused intentionally or with gross negligence will not be covered. The Company will continue this insurance contract, and if each candidate is appointed as Director, he/she will be included as the insured under this insurance contract.

Policies and Procedures for Nominating and Appointing Candidates for Directors

Regarding the nomination and appointment of candidates for Directors, taking into consideration the fiduciary responsibility to stakeholders, the Company nominates the persons who are qualified for contributing to the Company's sustainable growth and improvement of medium- to long-term corporate value, based on expertise, wide range of knowledge, and abundant experience gained in corporate management and operational execution. The nomination and appointment of candidates for Directors are decided by the Board of Directors with reference to opinions of the Nomination Committee. The Nomination Committee, which is an advisory body of the Board of Directors, is chaired by an independent External Director, and the majority of its members are independent External Directors.

< Reference Information on the Proposal for Appointment of Directors>

If this proposal is approved and passed as originally proposed, the composition of the Board of Directors will be as follows.

					Main Ex	kpertise		
		Category	Corporate Management	Global	Finance / Risk Management	Legal Affairs / Accounting / Taxation	Sustainability	IT / Digital Transformation
1	Masataka Yukiya		•		•		•	•
2	Koichi Baba		•	•	•		•	•
3	Masao Yoshida	External, Independent	•	•	•	•		
4	Akio Nakamura	External, Independent	•		•	•		
5	Toshio Asano	External, Independent	•	•			•	
6	Miho Tanaka	External, Independent			•	•	•	
7	Tsuyoshi Numagami	External, Independent	•	•			•	
8	Akihiko Okada		•	•	•			
9	Hiroshi Sato		•	•			•	•
10	Toshio Kitamura			•	•		•	•
11	Mahoko Hara			•	•		•	•
12	Tatsuya Hirasaki				•	•	•	•
13	Shunichi Asada		•	•	•			

Proposal No. 4: **Election of Two (2) Corporate Auditors**

The terms of office of Corporate Auditors Mr. Yuichiro Ikeda and Mr. Masao Fujieda will expire at the conclusion of this Meeting. Accordingly, the election of two (2) Corporate Auditors is proposed. The Board of Corporate Auditors has previously given its approval.

The candidates are as follows:

No.	Name (Date of birth)	Career summary, positions and significant concurrent positions		Number of shares of the Company held
1	The Company nomin to be responsible for appropriateness of th	ates Mr. Yoshio the appropriate e Company's co s work in sales a	Joined Dai-Ichi Kangyo Bank, Limited Head, Matsumoto Branch, Dai-Ichi Kangyo Bank, Limited Head, Matsumoto Daimyocho Branch, Mizuho Bank, Ltd. Head, Minamisenba Branch, Mizuho Bank, Ltd. Executive Officer; General Manager, Personnel Division II of the Company Executive Officer; President, Personnel Unit and General Affairs Unit; General Manager, General Affairs Division Managing Executive Officer; President, Personnel Unit; President, General Affairs Unit Corporate Auditor of NIPPON CAR SOLUTIONS CO., LTD. (to present) for Corporate Auditor Nomura as a Corporate Auditor candidate as he will be able management and monitoring of the lawfulness and rporate activities by utilizing his extensive experience and and personnel at financial institutions and his work in company.	18,400

No.	Name (Date of birth)	Career summary, positions and significant concurrent positions	Number of shares of the Company held
2		April 1994 Joined Ota Showa Ernst & Young (currently EY Japan) October 2003 Partner of EY Japan October 2011 Fujieda Masao Tax Accounting Office (to present) June 2018 Corporate Auditor of the Company (to present) (Significant concurrent positions) Representative of Fujieda Masao Tax Accounting Office Auditor of Nip Corporation	
2	Reason for the select Mr. Masao Fujieda h accounting as a tax a Auditor candidate as monitoring of the law neutral and objective Special Notes Conce - Mr. Masao Fujieda as an independent - Although the Com Fujieda serves as A company's sales an accompany's sales and serves as A company's sales and serves as A company	erning Candidates for External Corporate Auditors is a candidate for which the Tokyo Stock Exchange requires to be appointed	

Notes: 1. No material conflict of interest exists between the Company and Mr. Yoshio Nomura or Mr. Masao Fujieda.

2. Mr. Masao Fujieda is a candidate for External Corporate Auditor.

at which Masao Fujieda serves as Representative.

- 3. Matters concerning the candidates for External Corporate Auditors
 - The term of office of Mr. Masao Fujieda as an External Corporate Auditor of the Company will be 4 years at the conclusion of this Meeting.
 - 2) The Company has concluded an agreement on limitation of liability with Mr. Masao Fujieda to limit his liability for damages in case of failure to perform his duties to the extent specified by laws and regulations and will enter into the same agreement upon the approval of his reelection.
- 4. The Company has concluded a directors and officers liability insurance contract with an insurance company for all of its Corporate Auditors as insured persons to cover damages and litigation expenses in the event that a claim for damages is made against the insured due to an act committed by Corporate Auditors who are included as insured in their capacity as such. However, there are grounds for exemptions. For example, losses or damage an insured person has caused intentionally or with gross negligence will not be covered. The Company will continue this insurance contract, and if each candidate is appointed as Corporate Auditor, he/she will be included as the insured under this insurance contract.

Policies and Procedures for Nominating and Appointing Candidates for Corporate Auditors

Regarding the nomination and appointment of candidates for Corporate Auditors, the Company nominates the persons who will be able to be responsible for the appropriate management and monitoring of the lawfulness and appropriateness of the corporate activities including operational execution by Directors and Executive Officers of the Company, based on abundant experience and wide range of knowledge gained through serving as a manger or in management at financial institutions. At least one of the Corporate Auditors has sufficient knowledge of finance and accounting. The nomination and appointment of candidates for Corporate Auditors are decided by the Board of Directors after deliberation by the Board of Corporate Auditors.

Proposal No. 5: Election of One (1) Substitute Corporate Auditor

In order to prepare for the possibility that the number of Corporate Auditors falls below the minimum number specified by laws and regulations, the election of one (1) Substitute Corporate Auditor is proposed. The Board of Corporate Auditors has previously given its approval.

The candidate is as follows:

Name (Date of birth)	Career summary, positions and significant concurrent positions	Number of shares of the Company held
Toshihiko Iwanaga (August 12, 1965) External Corporate Auditor Independent Corporate Auditor	April 1990 Joined Sony Corporation October 2006 Registered as attorney-at-law (Daiichi Tokyo Bar Association) Joined Uchida & Samejima Law Firm September 2009 Iwanaga Law Office (to present) (Significant concurrent positions) Representative of Iwanaga Law Office	-
Mr. Toshihiko Iwana Company proposes t can use them in the O experience in corpor carry out his duties a Special notes concer - Mr. Toshihiko Iwan appointed as an ind - Iwanaga Law Office	ction of candidate for Substitute External Corporate Auditor aga has sophisticated expertise and experience as an attorney-at-law, and the he election of Mr. Iwanaga as a Substitute External Corporate Auditor so he Company's auditing procedures. Although Mr. Iwanaga does not have any ate management, the Company believes that he will be able to appropriately as an External Corporate Auditor for the above reasons. ning candidates for External Substitute Corporate Auditor aga is a candidate for which the Tokyo Stock Exchange requires to be ependent officer. e, at which Mr. Toshihiko Iwanaga serves as representative, does not have a ip with the Company.	

- Notes: 1. No material conflict of interest exists between the Company and Mr. Toshihiko Iwanaga.
 - 2. Mr. Iwanaga is a candidate for Substitute External Corporate Auditor.
 - 3. Upon the appointment of Mr. Toshihiko Iwanaga, the Company will enter into an agreement on limitation of liability with him to limit his liabilities for damages in case of failure to perform his duties to the extent specified by laws and regulations.
 - 4. The Company has concluded a directors and officers liability insurance contract with an insurance company for all of its Corporate Auditors as insured persons to cover damages and litigation expenses in the event that a claim for damages is made against the insured due to an act committed by Corporate Auditors who are included as insured in their capacity as such. However, there are grounds for exemptions. For example, losses or damage an insured person has caused intentionally or with gross negligence will not be covered. The Company will continue this insurance contract, and if Mr. Toshihiko Iwanaga is appointed as External Corporate Auditor, he will be included as the insured under this insurance contract.

Independence Standards for External Directors and External Corporate Auditors

The Company's basic policy is to elect External Directors and External Corporate Auditors who are able to be responsible for management and monitoring of the Company in an objective way based on expertise and a wide range of knowledge and abundant experience in corporate management, in accordance with Independence Standards for Independent Officers ("Guidelines Concerning Listed Company Compliance, etc." of the Tokyo Stock Exchange) stipulated by the Tokyo Stock Exchange. By doing so, the Company ensures the independence of External Directors and External Corporate Auditors.