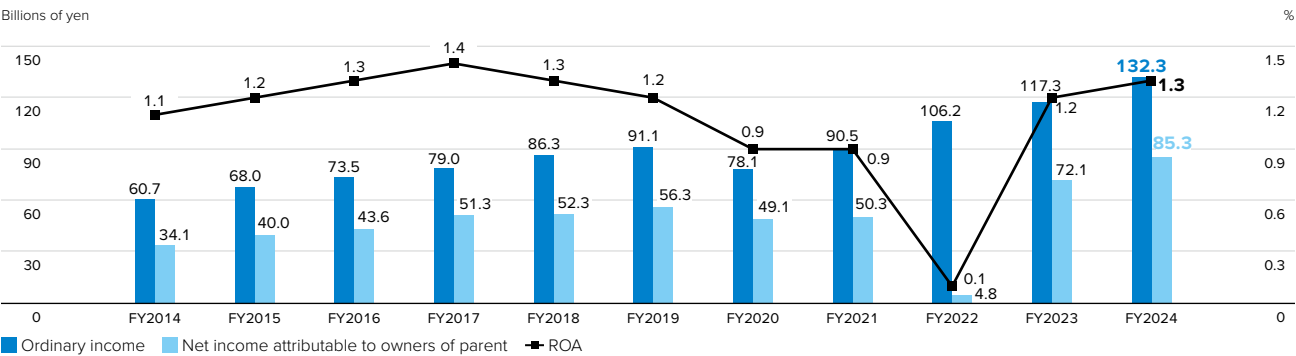


Performance Highlights

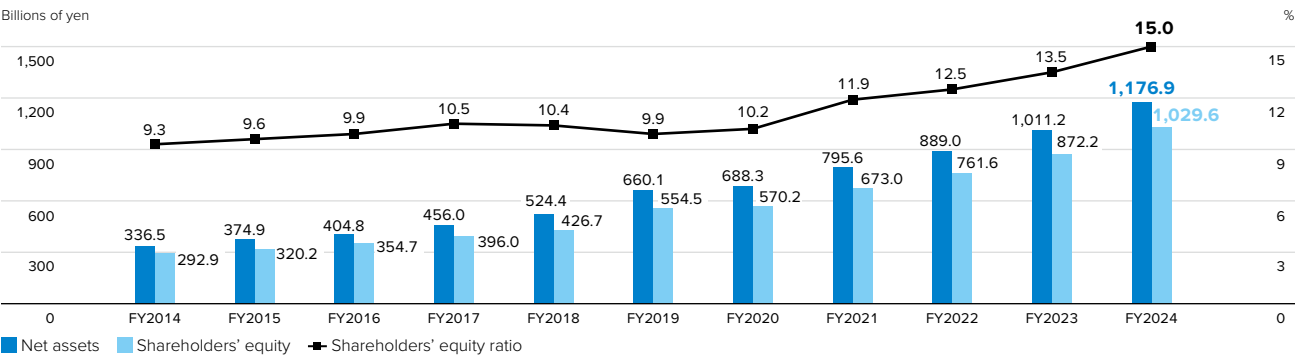
Key Financial Information

Ordinary Income, Net Income Attributable to Owners of Parent, and ROA



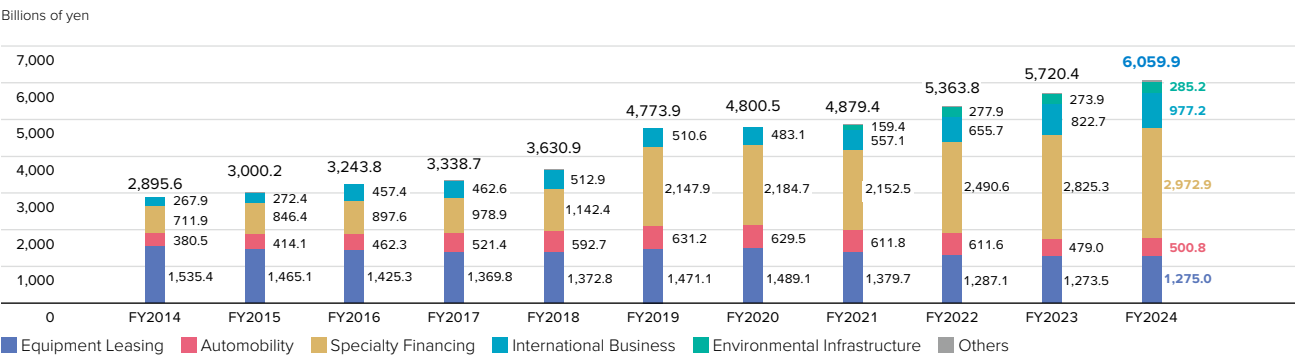
Key Drivers: In fiscal 2024, both ordinary income and net income attributable to owners of parent reached record highs, driven by income growth in the International Business, Specialty Financing, and Automobility segments. In fiscal 2020, income decreased mainly in the Automobility segment due to the impact of COVID-19. In fiscal 2022, net income attributable to owners of parent decreased significantly due to a ¥74.8 billion extraordinary loss related to Russian airlines resulting from the Russian invasion of Ukraine.

Net Assets, Shareholders' Equity, and Shareholders' Equity Ratio



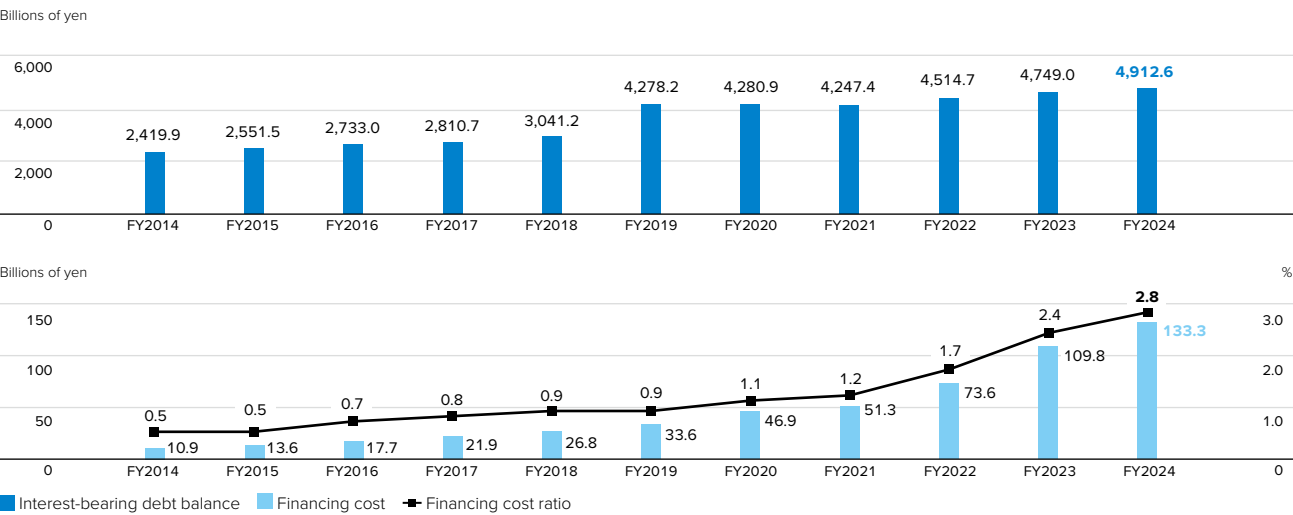
Key Drivers: In fiscal 2024, both net assets and shareholders' equity increased year on year, partly due to an increase in foreign currency translation adjustments from the weaker yen. The shareholders' equity ratio reached a record high of 15.0%.

Segment Assets

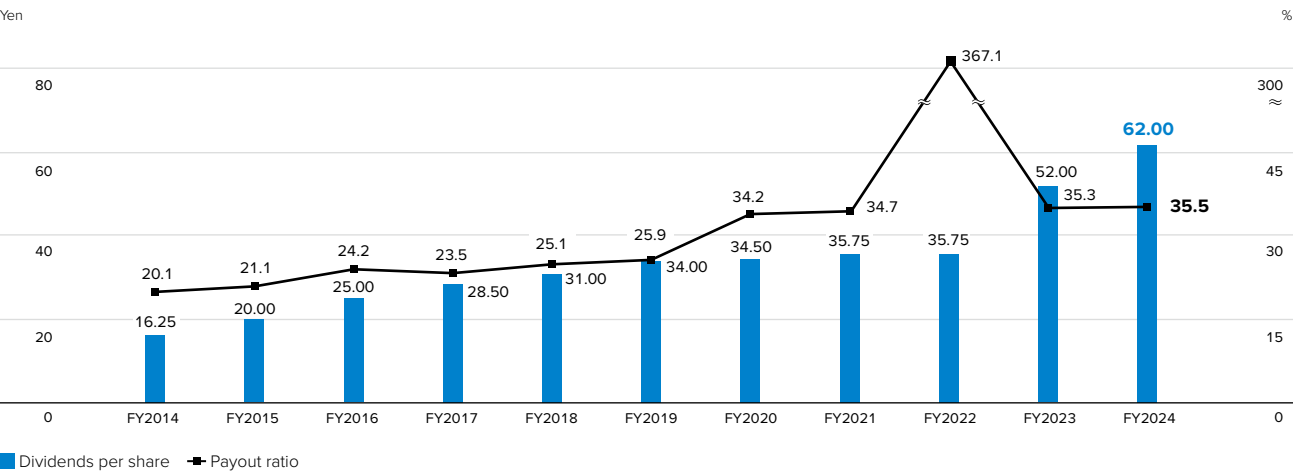


Key Drivers: In fiscal 2024, assets increased year on year in all operating segments, reaching a record-high balance of ¥6.1 trillion. The Environmental Infrastructure segment was newly established in fiscal 2023. As a result, the figures for fiscal 2021–fiscal 2022 have been adjusted retroactively.

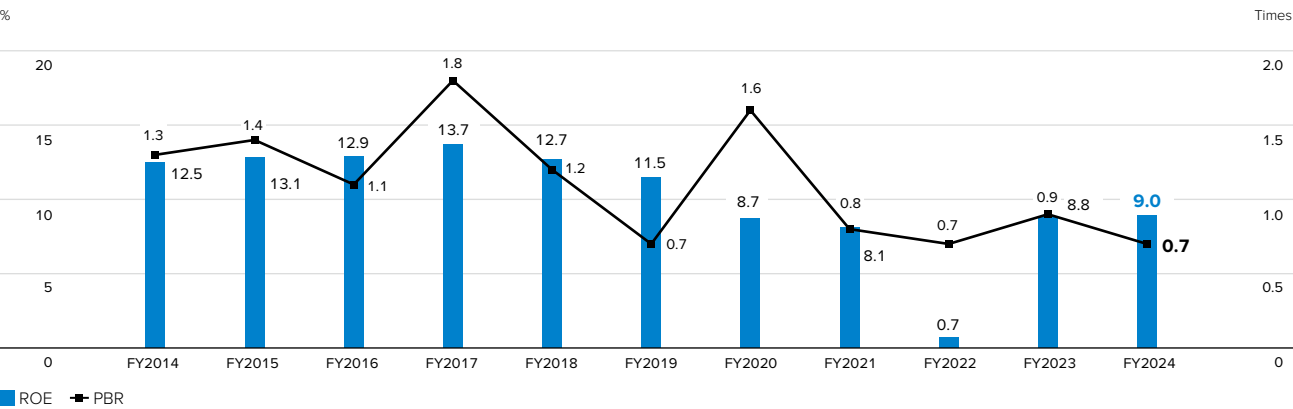
Interest-Bearing Debt Balance, Financing Cost, and Financing Cost Ratio



Dividends per Share* and Payout Ratio



ROE and PBR



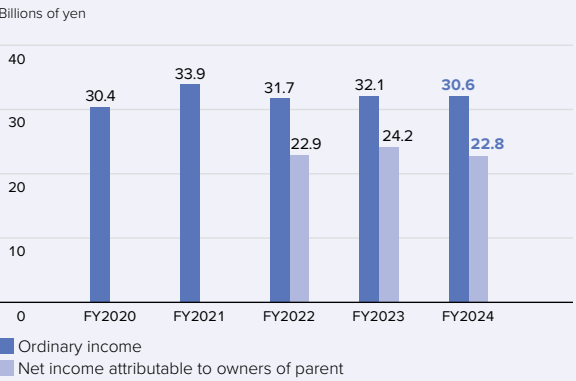
* A 4-for-1 stock split of common stock was conducted effective January 1, 2024. The dividends per share shown have been retroactively adjusted for the stock split.

Performance Highlights

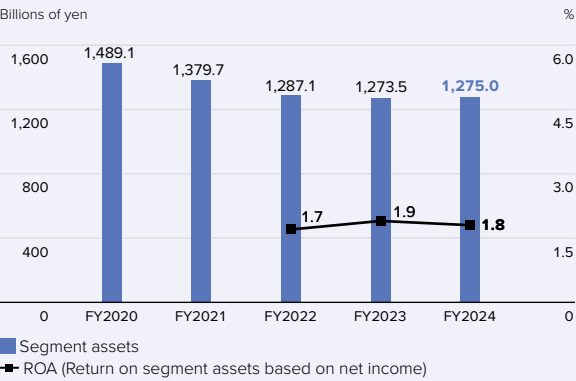
Performance by Operating Segment

Equipment Leasing

Ordinary Income and Net Income Attributable to Owners of Parent*1

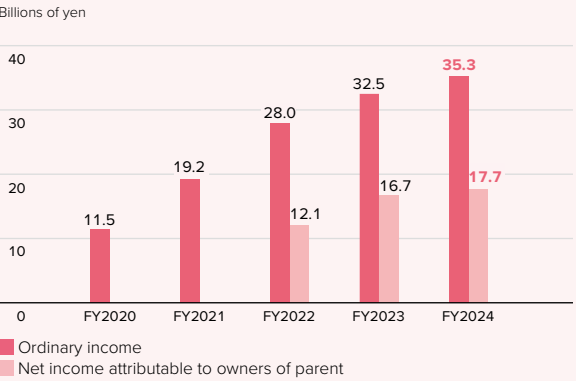


Segment Assets and ROA*2

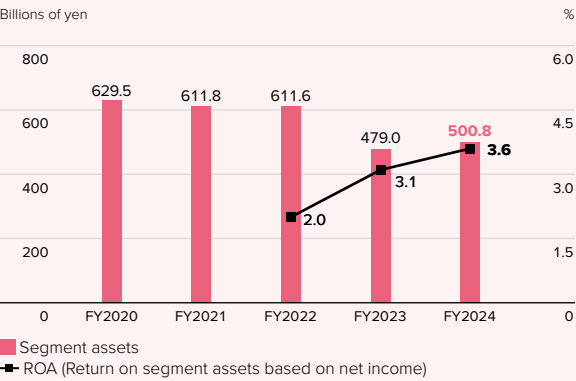


Automobility

Ordinary Income and Net Income Attributable to Owners of Parent*1

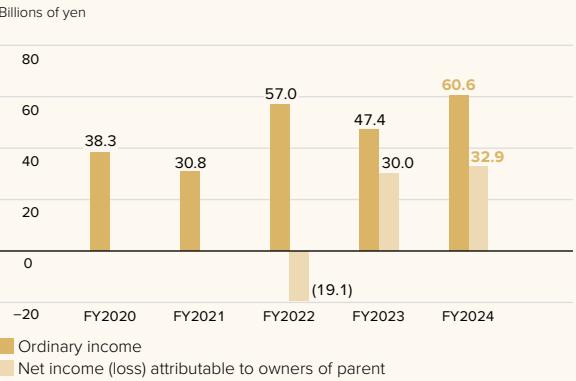


Segment Assets and ROA*2

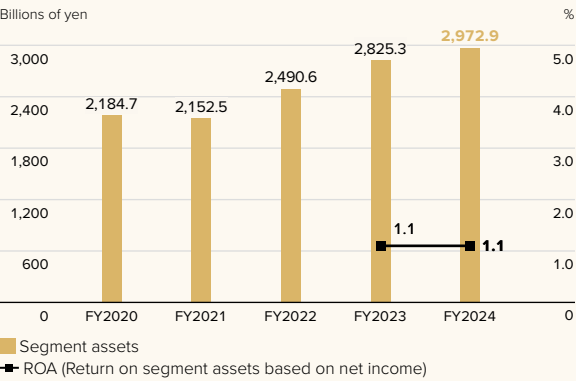


Specialty Financing

Ordinary Income and Net Income (Loss) Attributable to Owners of Parent*1

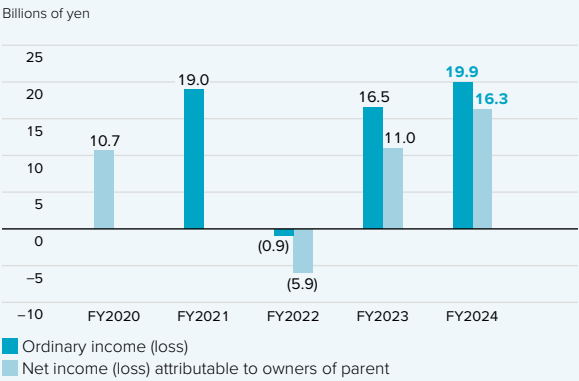


Segment Assets and ROA*2

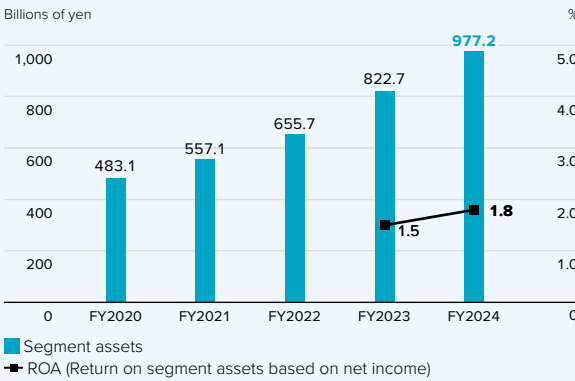


International Business

Ordinary Income (Loss) and Net Income (Loss) Attributable to Owners of Parent*1

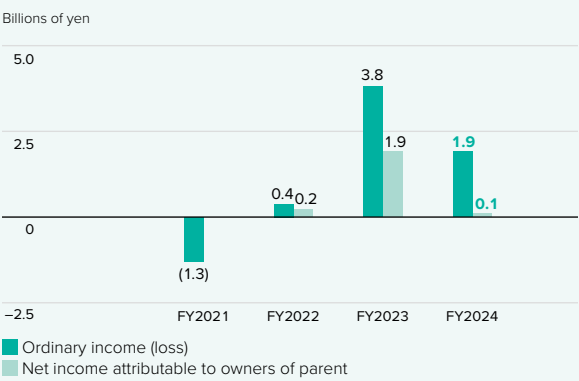


Segment Assets and ROA*2

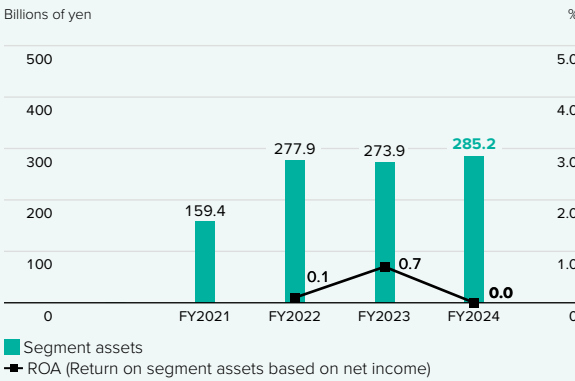


Environmental Infrastructure

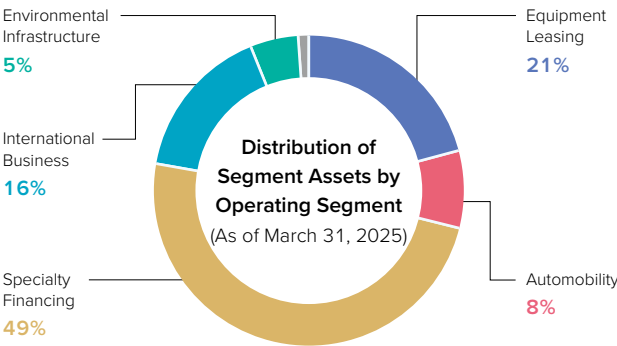
Ordinary Income (Loss) and Net Income Attributable to Owners of Parent*1



Segment Assets and ROA*2



Note: Figures for the Environmental Infrastructure segment are shown from fiscal 2021 onward.



*1 Net income (loss) attributable to owners of parent (disclosed since fiscal 2022)
*2 Return on segment assets based on net income (disclosed since fiscal 2022)

For more detailed financial information, please refer to Tokyo Century's data books.
<https://www.tokyocentury.co.jp/en/ir/library/2025.html>

For non-financial information, please refer to Tokyo Century's sustainability data books.
<https://www.tokyocentury.co.jp/en/sustainability/databook/>