

Main Subsidiaries and Affiliates (As of September 1, 2023)

Japan

Company	Location	Main Business	Voting Rights*1
● Nippon Car Solutions Co., Ltd.	Japan	Auto leasing	60%
● Nippon Rent-A-Car Service, Inc.	Japan	Car rental	89%
● Orico Auto Leasing Co., Ltd.	Japan	Auto leasing for individuals	50%
● FLCS Co., Ltd.	Japan	IT equipment leasing	80%
● IHI Finance Support Corporation	Japan	General leasing and finance	67%
● Orico Business Leasing Co., Ltd.	Japan	General leasing	50%
● ITEC Leasing Co., Ltd.	Japan	General leasing	85%
● S.D.L. Co., Ltd.	Japan	General leasing	100%
● TRY Corporation	Japan	Refurbishment of IT equipment	80%
● TC Tsukushima Energy Solution LLC	Japan	Sale of electricity generated using biogas	90%
● Amada Lease Co., Ltd.	Japan	General leasing	60%
● TC Kobelco Real Estate Co., Ltd.	Japan	Real estate business	70%
● TC Property Solutions Corporation	Japan	Property management	100%
● TC Hotels & Resorts Karuizawa Co., Ltd.	Japan	Hotel business	100%
● TC Hotels & Resorts Beppu Co., Ltd.	Japan	Hotel business	100%
● Kyocera TCL Solar LLC	Japan	Sale of electricity generated using solar power	81%
● TCLA Godo Kaisha	Japan	General leasing and installment sales	100%
● Shunan Power Corporation	Japan	Sale of electricity	60%
● A&Tm Corporation	Japan	Operation, maintenance, and management of power generation businesses	51%
● TC Agency Corporation	Japan	Casualty insurance	100%
○ NTT TC Leasing Co., Ltd.	Japan	General leasing and finance	50%
○ NX•TC Lease & Finance Co., Ltd.	Japan	General leasing and finance	49%
○ ITOCHU TC Construction Machinery Co., Ltd.	Japan	Sale of and rental services for construction and other equipment	50%
○ IBeeT Corporation	Japan	Subscription services for decentralized power supplies and related equipment	50%
○ Nanatsujima Biomass Power LLC	Japan	Sale of electricity generated using biomass power	25%
○ Bplats, Inc.	Japan	Subscription-based business	31%
○ FFG Lease Co., Ltd.	Japan	General leasing	25%
○ Chuo-Nittochi Asset Management Co., Ltd.	Japan	Management and formation of real estate investment funds	30%
○ BOT Lease Co., Ltd.	Japan	General leasing	25%

Europe

Company	Location	Main Business	Voting Rights*1
● TC Skyward Aviation Ireland Ltd.	Ireland	Aviation leasing and finance	100%
● TC Aviation Capital Ireland Ltd.	Ireland	Aviation leasing and finance	100%
● Tokyo Leasing (UK) Plc	U.K.	General leasing	100%

Asia

Company	Location	Main Business	Voting Rights*1
● Tokyo Century Leasing China Corporation	China	General leasing	80%
● Tokyo Century Factoring China Corporation	China	Factoring services	100%
● Tokyo Leasing (Hong Kong) Ltd.	Hong Kong	General leasing	100%
● Tokyo Century Leasing (Singapore) Pte. Ltd.	Singapore	General leasing	100%
● Tokyo Century Asia Pte. Ltd.	Singapore	Investment and shareholding services and ancillary business	100%
● Tokyo Century Capital (Malaysia) Sdn. Bhd.	Malaysia	General leasing	100%
● TISCO Tokyo Leasing Co., Ltd.	Thailand	General leasing	49%
● HTC Leasing Co., Ltd.	Thailand	Construction machinery finance	70%
● TC Advanced Solutions Co., Ltd.	Thailand	Reverse factoring and other services	59%
● TC Car Solutions (Thailand) Co., Ltd.	Thailand	Auto financing and services	99%
● PT. Tokyo Century Indonesia	Indonesia	General leasing	85%
● BPI Century Tokyo Lease & Finance Corporation	The Philippines	General leasing	51%
○ Dalian Bingshan Group Hua Hui Da Financial Leasing Co., Ltd.	China	General leasing and finance	40%
○ Suzhou New District Furui Leasing Co., Ltd.	China	General leasing and finance	16%
○ President Tokyo Corporation	Taiwan	Automobile leasing and general leasing	49%
○ NTT Global Data Centers Holding Asia NAV2 Pte. Ltd.	Singapore	IT services and equipment leasing	30%
○ NTT Global Data Centers Holding Asia BOM8 Pte. Ltd.	Singapore	IT services and equipment leasing	75%
○ PT. Hexa Finance Indonesia	Indonesia	Construction machinery finance	20%

U.S.A.

Company	Location	Main Business	Voting Rights*1
● TC Skyward Aviation U.S., Inc.	U.S.A.	Aviation leasing and finance	100%
● TC Realty Investments Inc.	U.S.A.	Real estate investment	100%
● CSI Leasing, Inc.	U.S.A.	IT equipment leasing	100%
● Tokyo Century (USA) Inc.	U.S.A.	General leasing	100%
● Aviation Capital Group LLC	U.S.A.	Aviation leasing and finance	100%
● Allegiant Partners Inc.*2	U.S.A.	General leasing and finance	100%
● Fiber Marketing International, Inc.*3	U.S.A.	Sale of small construction equipment, etc.	100%
○ GA Telesis, LLC	U.S.A.	Provision of products, services, and solutions to the commercial aerospace industry	49%
○ Gateway Engine Leasing, LLC	U.S.A.	Aircraft engine leasing	20%
○ ZAXIS Financial Services Americas, LLC	U.S.A.	Construction machinery finance	35%

*1 Voting right percentages are rounded to the nearest whole number.

*2 Trade name is AP Equipment Financing.

*3 Trade name is FMI Equipment.

● Consolidated subsidiaries ○ Equity-method affiliates